

CEDS Annual Performance Report

2015-2016



## **Blackhawk Hills Regional Council**

*Northwest Illinois' Regional Planning Commission:*  
serving the counties of Carroll, Jo Daviess, Lee, Ogle,  
Stephenson, and Whiteside.

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**BLACKHAWK HILLS**  
Regional Council



Jo Daviess • Stephenson • Carroll • Ogle • Whiteside • Lee

April 29, 2016

Ladies and Gentlemen:

On behalf of the Blackhawk Hills Regional Council (formally known as the RC&D), I am pleased to present the 2015-2016 Comprehensive Economic Development Strategy (CEDS) Annual Performance Report and Update. This report contains information on the Blackhawk Hills Regional Council as it pertains to the Economic Development District. Included in this update are strategies for improving the district to benefit the counties and communities within the region. You will find attached our region's list of priority projects modified annually from our most recently adopted 5-Year CEDS Document, as well as our immediate project list for those projects that are ready to start now if funds were available.

In order to develop the strategies for improvement, Blackhawk Hills examines the area's demographic and economic trends, as well as the needs of the communities and counties, on an annual basis. The focus of the District is to encourage local sponsors, through implementation of these strategies, to support and maintain the economic vitality of the region.

The information contained in this report confirms the need for Blackhawk Hills to continue its involvement in promoting community planning, economic development, resource conservation and strengthening of partnerships through the county CEDS committees.

Sincerely,

A handwritten signature in black ink that reads "Ron Colson".

Ron Colson  
Blackhawk Hills Regional Council President

# BLACKHAWK HILLS REGIONAL COUNCIL

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The Blackhawk Hills Regional Council (formally known as Blackhawk Hills RC&D) serves the region as an Economic Development District (EDD). The EDD was established under criteria of the U.S. Department of Commerce, Economic Development Administration (EDA) in 1992. The purpose of the program is to accelerate overall economic development program planning on a regional basis and to utilize all applicable federal, state, and local agencies, groups, and organizations in implementing the plan(s).

The Blackhawk Hills Resource Conservation and Development Area (RC&D), was authorized in March 1974 by the U.S. Secretary of Agriculture and quickly became a not-for-profit 501(c)3 organization sponsored by the local County Boards and Soil and Water Conservation District (SWCD) Boards, which has transformed into who we are today.

The Blackhawk Hills area is a 3,777.8 square mile region that consists of the six north-western counties of the State of Illinois (Carroll, Jo Daviess, Lee, Ogle, Stephenson, and Whiteside), and has a combined population of 235,689. The council is governed by an 18-member Council, which is made up of one representative from each of the local sponsors (County Boards and County SWCD Boards) and one area representative from each county (appointed by the two sponsors).

The Council pursues its mission by hosting or facilitating more than 100 meetings annually with federal, state and local leaders. Issues include, but are not limited to; land management, business development, entrepreneurship, transportation, neighborhood preservation, health, the environment, taxes, marketing, energy conservation, legislation, economic development, recreation, land conservation, agriculture, forestry, emergency services, water quality/management and education. These topics are addressed using a network of agencies, organizations and individuals that consists of more than 600 volunteers, and it's growing each year.

Blackhawk Hills provides the following services and/or assistance. You can visit our website for more detailed description of services we provide, which include:

- Community, Comprehensive and Hazard Mitigation Planning
- Economic Development
- Natural Resources Conservation and Protection
- Grant Writing and Administration
- Demographic and Statistical Data
- Seminars, Summits, Workshops
- Meeting Facilitation and Group Development

We hope that you will continue to find the Blackhawk Hills Regional Council much more results oriented, striving to produce more tangible, regional results on issues important to Northwest Illinois.

## Blackhawk Hills Regional Council Members

County	Member	Representation	Interests
Carroll	Ed Juracek	Non-Elected Rep	Soil & Water Conservation
Carroll	Darrell Stitzel	County Board-Elected Rep	Agriculture, Business & Industry
Carroll	John Huggins	Elected Rep	Economic Development, Strategic Planning
Jo Daviess	William Tonne **	Non-Elected Rep, Private Sector Rep	Soil & Water Conservation, Business, Planning
Jo Daviess	Marvin Schultz	Private Sector Rep, WIB Rep	Community and Economic Development, Tourism
Jo Daviess	Steve Rutz	Elected Rep	Economic Development, Strategic Planning
Lee	Aaron Wolf/Jeremy Zapf (Co-Reps)	Non-Elected Rep	Soil & Water Conservation
Lee	Tim Deem	County Board-Elected Rep	County Government
Lee	Janice McCoy	Non-Elected Rep	Community & Economic Development, Higher Education
Ogle	Mike Riebel	Non-Elected Rep	Zoning & Planning, Community Development
Ogle	Ron Colson *	County Board-Elected Rep, Private Sector Rep	County Government, Business & Industry
Ogle	Marcia Heuer	County Board-Elected Rep	Community Development, Tourism
Stephenson	Seth Wenzel	Non-Elected Rep	Soil & Water Conservation, Agriculture
Stephenson	Samuel Newton	County Board-Elected Rep	County Government, Information Technology,
Stephenson	Dennis Groezinger	Non-Elected Rep, Private Sector	Community Development, Business
Whiteside	Vacancy	Elected Rep	Vacant
Whiteside	Daniel Bitler	County Board-Elected Rep	County Government
Whiteside	Glen Kuhlemier ***	Elected Rep	Community Development, Tourism

\*Council President

\*\*Council Vice-President

\*\*\*Council Treasure/Secretary

Majority Elected Representatives (10)

At least 1 Private Sector Representative

At least 35% Others Including at least 1 Workforce Development Group

# BLACKHAWK HILLS AS THE EDD

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In response to tough economic times suffered in the 1980s, the original Council expanded and diversified into sponsoring economic development programs. In 1989, the six stand-alone county redevelopment areas formed a coalition with the Council to establish an Economic Development District under criteria set forth by the U.S. Department of Commerce, Economic Development Administration (EDA). In 1992, the EDA formally recognized the Blackhawk Hills Regional Council area as an Economic Development District.

The focus that the Council has adopted for economic development issues is to

- 1) promote the importance of the planning process to facilitate positive feedback and desirable economic growth within the individual committee of the Regional Council
- 2) assemble and implement a regional plan based on the needs of the communities within the region
- 3) provide technical assistance to the communities in the District by connecting local people with specific projects to appropriate local, state and federal offices
- 4) provide assistance in various grant or loan applications
- 5) provide support for communities in the form of statistical, demographic and economic data.

## 2015 ANNUAL PERFORMANCE REPORT

This report analyzes the Blackhawk Hills Region's current economic conditions and serves as an update on the region's progress towards reaching regional goals and objectives, and implementing the region's plan of action. In addition, this report contains an updated Regional Project Inventory list of community and economic development projects from throughout the region that meets EDA investment priorities and pertains to various funding sources.

*This report was prepared in conformance with the Economic Development Administration Reauthorization Act of 2004 and is consistent with EDA Code of Federal Regulations, 13 CFR, Chapter III, Part 303—Planning Investments and Comprehensive Economic Development Strategies, as published in the Federal Register (Vol. 79, No.244) on January 20, 2015. Preparation of this report was financed in part by a grant under award number 06-83-05975 from the Economic Development Administration (EDA), U.S. Department of Commerce. The statements, findings, conclusions, and recommendation are those of the authors and do not necessarily reflect the view of the EDA or the U.S. Department of Commerce.*

## COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)

In order to assure that economic development initiatives come from the communities, the Council requires each participating county to participate in the regional Comprehensive Economic Development Strategy (CEDS) planning process. The CEDS committee consists of a chairperson and a variety of volunteers recruited for their various economic interests and pursuits.

The CEDS Committee works to ascertain the needs of the individual counties and communities. The chairpersons of each county committee, along with other regional economic development leaders then gather to form the Regional CEDS Committee project list. Bi-annual Regional CEDS

Committee meetings are the forum to discuss each county's concerns and needs, and allow for networking and the exchange of information. This structure allows the Regional Council and the CEDS Committees to coordinate efforts to promote regional economic development.

In the upcoming year, it continues to be our mission to encourage every county in the Blackhawk Hills region to become more actively involved in the CEDS planning process. It is our goal to help each county recognize the need to begin fostering a more encompassing, county-wide economic development planning initiative in partnership with the Blackhawk Hills Regional Council.

### **THE 2015 CEDS COMMITTEE**

The CEDS Committee, originally formed as an ad-hoc advisory committee, is designed to help guide the CEDS planning process. Input from this committee is reported back to the Blackhawk Hills Regional Council. The makeup of the CEDS Committee is guided by EDA legislation, CFR §303.6(a), which stipulates the committee should have representation from the following: private sector, public officials, community leaders, workforce development boards, institutions of higher education, minority and labor groups, private individuals and tribal governments where applicable. A consortium of economic development, technical college, workforce development, chamber, and other professionals were designated as the official CEDS committee for Blackhawk Hills (see following chart) and played a critical role in development of the 2015 CEDS Annual Performance Report and project list. There will need to be a concerted effort this coming year to fill vacancies on our CEDS Committee due to recent retirements of a few of the members. Many thanks go out to the committee for their assistance in preparing this document.



## CEDS Working Committee

Name	Sector	County	Position	Organization/Agency
Vicky Trager	Public Sector	Carroll	President	Village of Thomson
Lisa McCarthy	Private Sector	Jo Daviess/Carroll/Whiteside	Executive Director	Tri-County Economic Development Alliance
Phyllis Wilhelm	Private Sector	Carroll	Director, Economic Development	Madison Gas and Electric
Margaret Larson	Public Sector	Jo Daviess/Stephenson	Unit Director	University of Illinois-Extension
Sharon Pepin	Private Sector	Jo Daviess	Business Owner	Community Funding and Planning Services, Inc.
William Tonne	Private Sector	Jo Daviess	Business Owner	Dental Practice
Loralie Heintzelman	Public Sector	Lee	Area Specialist	USDA Rural Development
John Thompson	Private Sector	Lee	Executive Director	Lee County Industrial Development Administration
Greg Sparrow	Public Sector	Ogle	Economic Development Liaison	Ogle County Board
Jason Anderson	Private Sector	Ogle	Executive Director	Greater Rochelle Economic Development Corporation
Vacancy	Public Sector	Stephenson	To Fill 2016	Highland Community College
Shelly Griswold	Private Sector	Stephenson	Community Dvlpmt. Specialist	Fehr Graham and Associates
Betty Steinert	Public Sector	Whiteside	E-Zone Administrator	Whiteside County
Kim Ewoldson	Private Sector	Whiteside	Executive Director	Morrison Area Development Corp/Chamber of Commerce
Diane Bausman	Private Sector	Carroll/Whiteside/Ogle/Lee	Executive Director	Blackhawk Waterways CVB

*\*15 total members, 9 members representing Private Sector.*

## **Memberships and Associations**

Illinois Rural Partners  
Friends of the Chicago Rockford International Airport at Rockford  
IL Association of Regional Councils (ILARC)  
IL Association of RC&Ds  
IL Development Council (IDC)  
IL Highway 30 Coalition  
Midwest High-Speed Rail Association  
National Association of Development Organizations  
National Association of RC&Ds  
Tri-State Alliance (Highway 20)

## **Board Representation by Staff and Council**

Driftless Area Initiative  
iFiber Broadband Board  
Lee County Tourism Council  
Local Workforce Investment Boards (WIB)  
Northwest IL Broadband eTeam  
Tri-County Opportunities Council (TCOC)  
Quad Cities Regional Economic Development Authority (QREDA)  
Rock Falls Chamber of Commerce  
University of IL-Extension  
Whiteside Area Career Center (WACC) Creating Entrepreneurial Opportunities (CEO)

## **Working Partnerships**

Bi-State Regional Planning Commission  
Blackhawk Waterways Convention and Visitor's Bureau  
East Central Intergovernmental Association (ECIA)  
Department of Commerce and Economic Opportunities (DCEO)  
Greater Dubuque Development Corporation  
Greater Rochelle Economic Development Corporation (GREDCO)  
Greater Sterling Development Corporation  
Highland Community College  
IL Institute for Rural Affairs, WIU  
IL Finance Authority  
Jo-Carroll Local Redevelopment Association (LRA)  
Lee County Industrial Development Association and Enterprise Zone  
Lena Economic Development Corporation  
Local, State and Federal Legislators  
Local, State and Federal Economic Development Funding Organizations  
Kishwaukee Community College Business & Industry Development Center  
Morrison Area Development Corporation (MADC)  
North Central IL Council of Governments (NCICG)  
Northeast Iowa Community College (NICC)  
Northern IL University (NIU)  
Northern IL Land Use Council  
Northwest IL Development Alliance (NIDA)  
Northwest IL Grazing Committee  
Regional Engineering/Planning Firms  
Regional Economic Development Professionals



Regional Community and County Development Committees & Corporations  
Regional Utility Providers  
Rock Falls Community Development Corporation  
Rockford Region Economic Development District (RREDD)  
Sauk Valley Community College (SVCC)  
South West Wisconsin Regional Planning Commission (SWWRPC)  
South West Technical College in Wisconsin (SWTC)  
Tri-County Economic Development Alliance (TCEDA)  
Tri-State Advanced Manufacturing Center for Excellence (TSAMCE)  
Upper Mississippi River International Port District (UMRIPD)  
University of Wisconsin-Platteville  
Whiteside County Economic Development and Whiteside Carroll Enterprise Zone

### **Acknowledgements**

Blackhawk Hills Regional Council would like to thank the following groups and organizations for their continued support and assistance to the economy of the region:

U.S. Department of Commerce, Economic Development Administration (EDA)  
Federal and State Legislators  
IL Department of Commerce and Economic Opportunity (DCEO)  
IL Department of Transportation (IDOT)  
USDA/Rural Development  
Mayors/Village Presidents  
County Boards & Staff  
Soil and Water Conservation Districts (SWCD)  
County CEDS Committees  
Local Economic Development Professionals  
Local Engineering Firms  
Local Utility Companies  
Local Colleges and Universities  
Local Chambers of Commerce  
Citizens of the Region

# 2016 Annual Update Report on the Blackhawk Hills Regional Council CEDS

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## *Introduction*

Blackhawk Hills Regional Council Comprehensive Economic Development Strategy (CEDS) in compliance with 13 CFR Part 303 requires the development of a strategy in order to remain eligible for assistance from the Economic Development Administration (EDA), U. S. Department of Commerce. While a new or revised CEDS must be submitted every 5 years, 13 CFR Part 303.2(d) requires that “Each year thereafter (after initial approval), the planning organization must submit an annual strategy report, acceptable to EDA.” This annual report is submitted in compliance with EDA requirements and is intended to inform the public, decision makers and EDA on progress in implementing the Blackhawk Hills Regional Council CEDS.

EDA guidance provides that “the annual report documents the progress achieved on economic development activities, regardless of the source of funding, and reports on changing economic conditions.” The annual report should:

- Adjust the CEDS as needed.
- Report on the previous year’s economic development activities and any significant changes in the region’s economic conditions.
- Evaluate the effectiveness in meeting goals.
- Schedule achievable goals for the coming year.

## *Adjustment to the Strategy*

Since the completion of the 2014 CEDS 5-year Update, the East Central Region has not experienced significant changes to the economic conditions of the region. Slight fluctuations are reflected in the following figures and tables, highlighting the region’s civilian labor force, unemployment rates, per capita income and average wage. This lack of significant change did not constitute any necessary major adjustments to this 2015 CEDS Annual Performance Report.

Regional community and economic development continued to progress throughout the 2015-2016 year based on goals identified in the 2014 CEDS 5-year Update. These advancements in local and regional projects are expected to continue and have been re-prioritized based on the schedule of goals for next year as determined by the CEDS Committee. For the list of goals for next year and the Regional Project Inventory list, please see the final section of this report.

## *Current Labor Market*

Based on labor market information and anecdotal information where available, the projected industry concentrations have remained consistent. Target industry clusters were identified recently for our region through consultation with the workforce development boards, economic development professionals, educational and governmental leaders, and private sector partners. Based on existing and projected strengths, the key industry clusters include:

1. Manufacturing- transportation equipment, machinery manufacturing, fabricated metal products manufacturing, appliance and component manufacturing.
2. Transportation, Distribution and Logistics
3. Agribusiness and Food Processing
4. Healthcare

Our region's biggest workforce problem is the overall number of workers and educational attainment. As our population continues to age, the trend is a reduction in supply and experience. Workforce plans will need to include efforts to develop educated workers, and retain those workers with quality jobs. Several high-level initiatives should be a focus to help alleviate the trend:

1. Increase efforts to attract and retain workers, particularly younger, educated workers who can fill the pipeline for in-demand, high skilled occupations.
2. Train those who are here to fit the immediate and emerging needs of the employers.
3. Increase the workforce participation rate through better job opportunities and education/training of the unemployed and underemployed.

In order for much of this to happen, the regional and local agencies will require better ongoing meeting and communication networks between workforce, training institutions and economic development leaders. This strengthened network will ensure any programming and training is in line with realistic prospects for industry growth within our region rather than training for the wrong occupations or industry needs based on external trends.

#### *No Illinois State Budget, Impact on Projects*

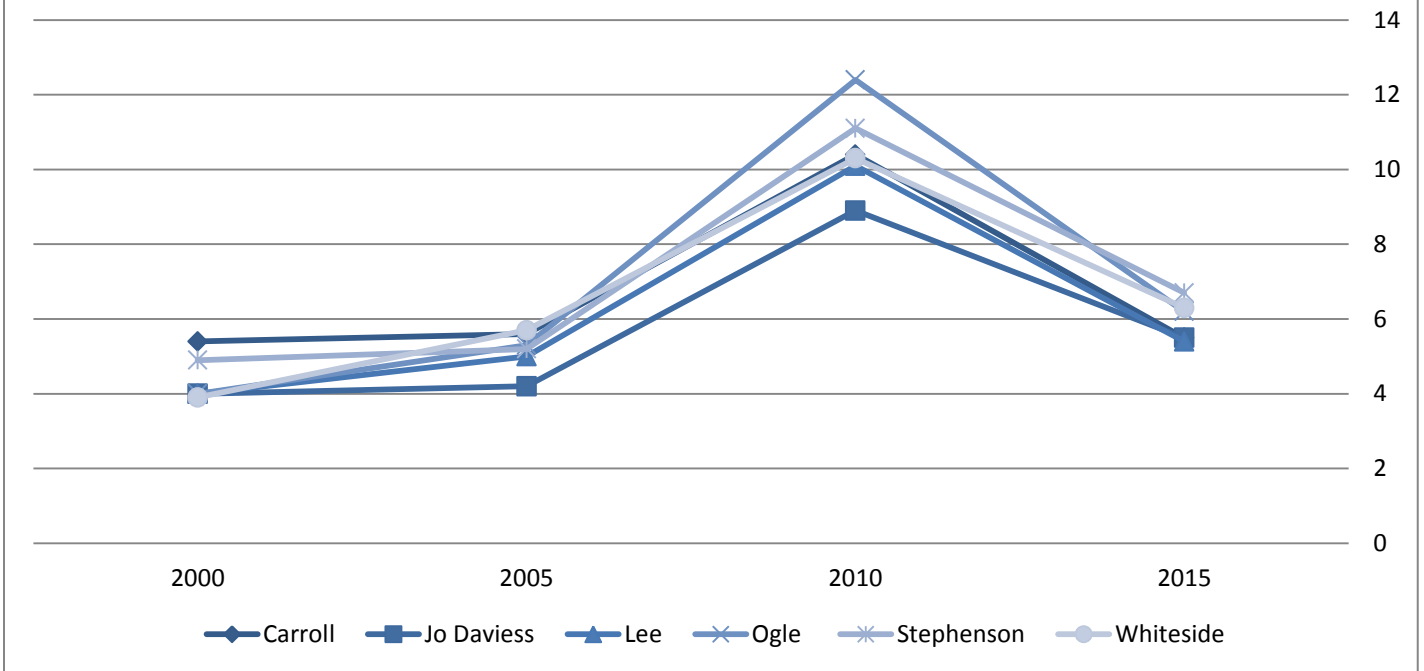
The Illinois state budget impasse is still impacting our region on a number of levels. On January 12, 2015, the governor signed Executive Order (EO) 15-18, freezing all state discretionary spending and halting contract and grant awards until a budget is passed. All executive branch agencies were ordered to report to the Governor's Office of Management and Budget (GOMB) to identify all contracts awarded or entered into by state agencies on or after November 1, 2014, in addition to every hiring decision made on or after November 1, 2014. The order halted the awarding, entering into, amending, or renewing of state contracts and grants until July 2015. However, due to a lack of an approved budget, a number of projects we have applied for (and been approved for) are still froze as of today.

This budget impasse is not only impacting the specific projects the funds are proposed for, but also projects where state funds are being used to leverage federal funds. Many of our communities and counties are faced with funding shortfalls or payment delays, where they are forced to make up the shortcomings of the state and causing most to find ways to make up the difference. We have worked closely with the Illinois Office of the Comptroller to address and follow-up on any delayed payments owed to their respective departments. Furthermore, our office has to find alternative funding sources, such as private foundations, for some projects in our region that previously would have sought out state grant funds. As the region's planning commission, we will continue to be creative in fulfilling project needs and carrying out priorities in our counties during this challenging time.

#### *Current Economic Conditions*

The Blackhawk Hills region continues to be impacted by economic conditions that have resulted in deterioration of public service, infrastructure and quality of life of the community at all levels. Continuing for an additional year of no State of Illinois budget will continue to impact our region in a negative direction. Overall labor force statistics are updated monthly and annually. Therefore, we are able to obtain new figures for unemployment each year. For the Blackhawk Regional Council, Department of Labor and Bureau of Labor Statistics announced that the average 2015 unemployment rate for the region was down to 6.42 percent. This is a slight drop in unemployment for the region. The highest unemployment remains to be seen in Stephenson County at 6.9 percent, followed by Ogle County at 6.84 percent, and Whiteside County at 6.53 percent.

## 2000-2015 Unemployment Rates by County



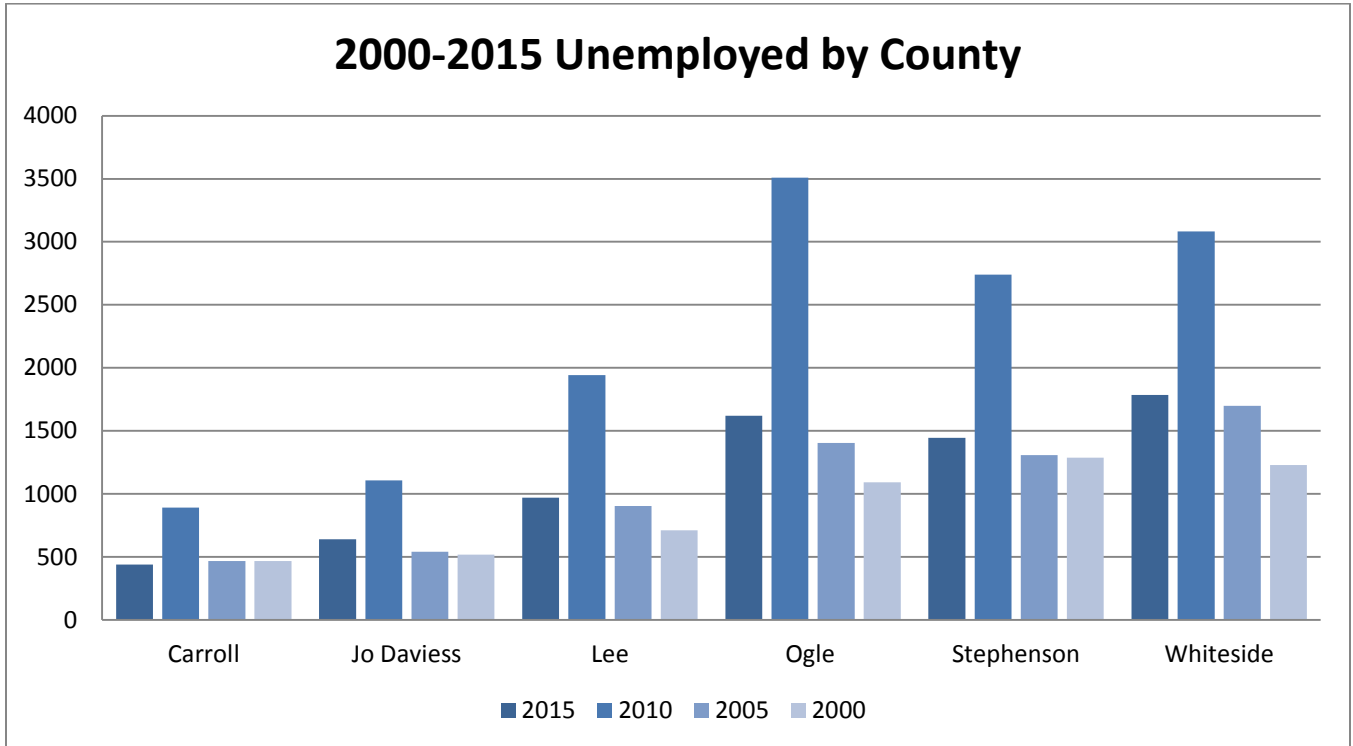
In terms of distress levels in the Region, EDA defines a distress-eligible region or community one which has 24 month unemployment rates that are 1% higher than the national rate for the same period or one which is experiencing a per capita income level that is 80% or less of the national level. Currently, the Blackhawk Hills Regional Council Region as a whole is deemed distressed in terms of unemployment rates. All but one of six counties that make up the region is considered independently distressed based upon unemployment figures calculated on [www.statsamerica.org](http://www.statsamerica.org). Furthermore, the Bureau of Economic Analysis classified Ogle County as distressed under the Per Capita Income criteria. The chart below depicts the details of the distress figures.

Area	24 Month Unemployment	Threshold Calculation	BEA PCPI	Threshold Calculation
Carroll	5.88	.23	\$39,543	85.9%
Jo Daviess	5.71	.06	\$44,164	95.9%
Lee	5.79	.14	\$38,301	83.2%
Ogle	6.84	1.19	\$39,870	86.6%
Stephenson	6.90	1.25	\$37,359	81.1%
Whiteside	6.53	.88	\$39,174	85.1%
BHH Region	6.42	.77	\$39,342	85.43%
U.S.	5.65	*	\$46,049	*

\*[www.statsamerica.org](http://www.statsamerica.org) as reported for January 2016

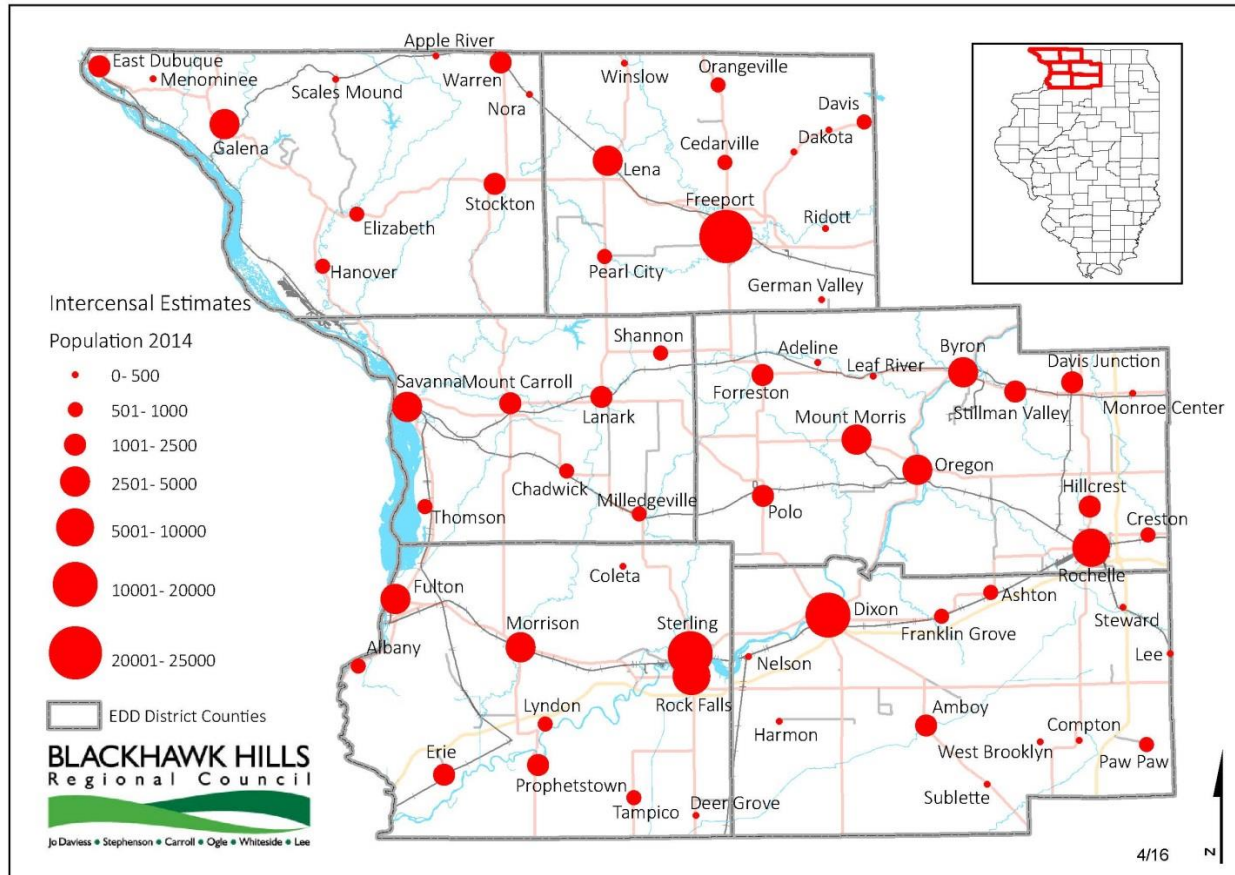
### *Layoff Numbers Still High for the Region*

In terms of layoffs, the Blackhawk Hills region has been hit fairly hard over the past decade. Though numbers do not seem as high as some counties throughout IL, our region is fairly rural and smaller in population size. Therefore, the numbers certainly have a huge impact on our limited job opportunities. Over the previous 10 years, layoff numbers have included: Carroll County at 299, Jo Daviess County at 179, Lee County at 1,579, Ogle County at 1278, Stephenson County at 631, and Whiteside County at 592. Again, these figures only include layoffs occurring over the previous 10 years (2006-2016, provided by IDES). This also excludes any governmental or agricultural industries, which account for many jobs in our rural area.



# Blackhawk Hills Economic Development District

Map 1



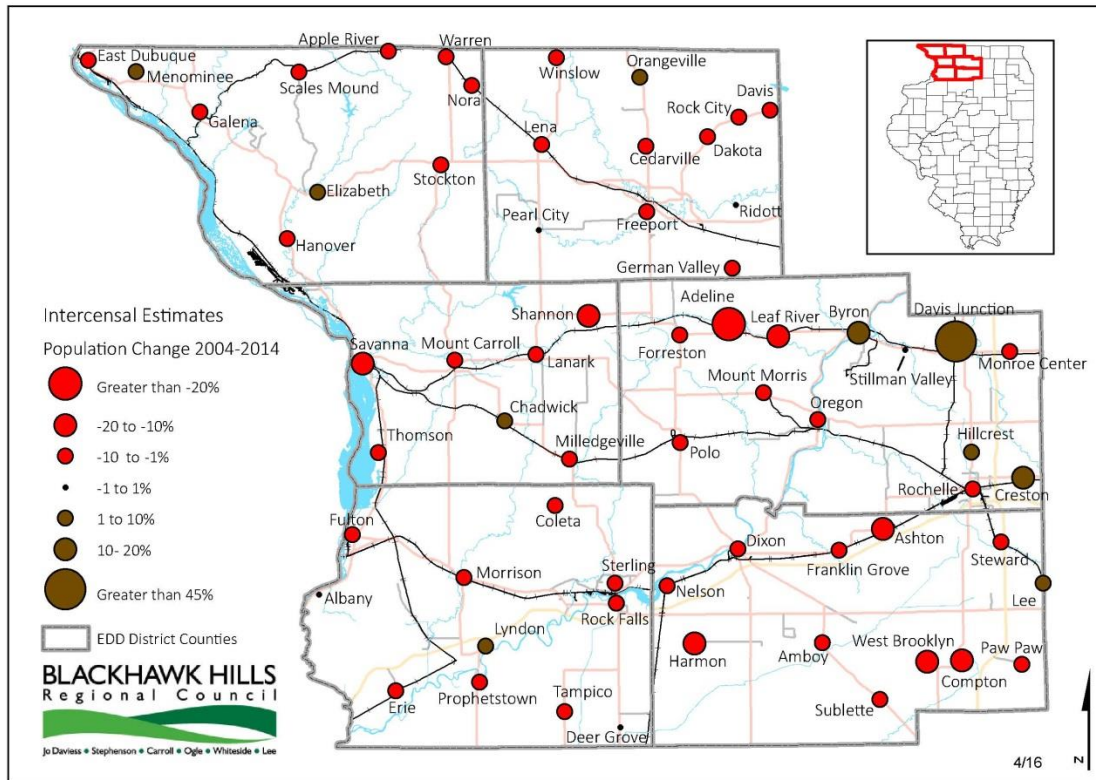
## Regional Population Shifts

The Blackhawk Hills district represents a mainly rural population with more urban centers in Whiteside and Stephenson Counties, with some smaller ones in Lee and Ogle Counties. The largest community in the District, Freeport, lies in the center of Stephenson County with a population of 24,851 persons and is also the county seat. Sterling and Rock Falls, adjacent communities located in Whiteside County, have a combined population of over 24,073 persons. Dixon, located in Lee County, had an estimated 2014 population of 15,285 and serves as that county seat. Map 1 shows the location of the communities within the District, as well as their population totals. The District has an estimated total population of 227,781 persons according to the 2014 Census, slightly down from the 2000 census of 233,802 people. Of these people 14,715 live in Carroll County, 22,254 live in Jo Daviess County, 34,735 live in Lee County, 52,085 live in Ogle County, 57,557 live in Whiteside County and 46,435 live in Stephenson County.



## Blackhawk Hills Economic Development District

### Map 2



Based upon the 2010 Census, population in the District has decreased in three out of the six counties in the last twenty years. Ogle County, Blackhawk Hills’ second largest county, has increased population by over 16 percent with a 45,957 population in 1990 and a 53,497 population in 2010. The District as a whole, however, has only increased in population by 3 percent since the 1990 Census. The State of Illinois has increased in population by only 12 percent since the 1990 Census. Map 2 illustrates the change in population from 2004 to 2014. Loss in population seems to have been occurring since the 2000 Census and is most likely due to out migration of young people to other areas looking for employment and smaller family sizes. This report, therefore, focuses on economic development issues for both rural and urban areas and the needs and resources of the entire District which are highly impacted by the shifts in population. The Ogle County region has been experiencing the majority of population growth while most other counties have experienced stagnant growth. A complete listing of the population by county, region and state from the Census Bureau is shown below.

Population	1990	2000	2010	2014
<b>Carroll County</b>	16,805	16,674	15,387	14,715
<b>Lee County</b>	34,392	36,062	36,031	34,735
<b>Jo Daviess County</b>	21,821	22,289	22,678	22,254
<b>Ogle County</b>	45,957	51,032	53,497	52,085
<b>Stephenson County</b>	48,052	48,979	47,711	46,435
<b>Whiteside County</b>	60,186	60,653	58,498	57,557
<b>Blackhawk Hills Region</b>	227,213	235,689	233,802	227,781
<b>State of Illinois</b>	11,430,602	12,419,293	12,830,632	12,888,580

<b>Community Name</b>	<b>2004 Population Est.</b>	<b>2014 Population Est.</b>	<b>Percent Change</b>
<b>Davis Junction</b>	1562	2293	46.80%
<b>Byron</b>	3318	3665	10.46%
<b>Creston</b>	595	657	10.42%
<b>Lyndon</b>	597	625	4.69%
<b>Menominee</b>	237	247	4.22%
<b>Hillcrest</b>	1255	1292	2.95%
<b>Lee</b>	322	330	2.48%
<b>Orangeville</b>	750	768	2.40%
<b>Elizabeth</b>	739	752	1.76%
<b>Chadwick</b>	523	529	1.15%
<b>Pearl City</b>	813	818	0.62%
<b>Stillman Valley</b>	1080	1083	0.28%
<b>Deer Grove</b>	47	47	0.00%
<b>Albany</b>	888	883	-0.56%
<b>Ridott</b>	162	161	-0.62%
<b>Prophetstown</b>	2028	2007	-1.04%
<b>Thomson</b>	572	565	-1.22%
<b>Coleta</b>	161	159	-1.24%
<b>Dixon</b>	15478	15285	-1.25%
<b>Cedarville</b>	738	726	-1.63%
<b>Nelson</b>	167	164	-1.80%
<b>Erie</b>	1579	1547	-2.03%
<b>Scales Mound</b>	388	380	-2.06%
<b>Lena</b>	2902	2840	-2.14%
<b>Winslow</b>	341	333	-2.35%
<b>Tampico</b>	777	758	-2.45%
<b>Davis</b>	670	653	-2.54%
<b>Rochelle</b>	9717	9390	-3.37%
<b>Rock Falls</b>	9385	9062	-3.44%
<b>Rock City</b>	323	311	-3.72%
<b>Sterling</b>	15601	15011	-3.78%
<b>Morrison</b>	4304	4136	-3.90%
<b>Paw Paw</b>	865	830	-4.05%
<b>Dakota</b>	507	486	-4.14%
<b>German Valley</b>	477	456	-4.40%
<b>Milledgeville</b>	1035	989	-4.44%
<b>Galena</b>	3487	3327	-4.59%
<b>Sublette</b>	453	432	-4.64%
<b>Freeport</b>	26087	24851	-4.74%
<b>Hanover</b>	859	818	-4.77%
<b>Nora</b>	121	115	-4.96%
<b>Mount Morris</b>	3062	2905	-5.13%

<b>Community Name</b>	<b>2004 Population Est.</b>	<b>2014 Population Est.</b>	<b>Percent Change</b>
<b>Forreston</b>	1475	1393	-5.56%
<b>Stockton</b>	1920	1809	-5.78%
<b>Apple River</b>	380	358	-5.79%
<b>Monroe Center</b>	488	459	-5.94%
<b>Franklin Grove</b>	1040	977	-6.06%
<b>Warren</b>	1482	1390	-6.21%
<b>Polo</b>	2447	2274	-7.07%
<b>Steward</b>	265	246	-7.17%
<b>Amboy</b>	2568	2383	-7.20%
<b>Oregon</b>	3930	3605	-8.27%
<b>East Dubuque</b>	1824	1671	-8.39%
<b>Fulton</b>	3695	3360	-9.07%
<b>Mount Carroll</b>	1798	1634	-9.12%
<b>Lanark</b>	1526	1383	-9.37%
<b>Shannon</b>	808	718	-11.14%
<b>Ashton</b>	1056	927	-12.22%
<b>Savanna</b>	3325	2906	-12.60%
<b>Compton</b>	331	289	-12.69%
<b>Harmon</b>	134	115	-14.18%
<b>West Brooklyn</b>	160	137	-14.38%
<b>Leaf River</b>	511	424	-17.03%
<b>Adeline</b>	117	83	-29.06%

## Letters of Support Provided

2015 City of Dixon TIGER Grant, Lee County  
 2015 City of Rochelle TIGER Grant, Ogle County  
 2016 City of Rochelle TIGER Grant, Ogle County  
 City of Sterling Brownfields Grant, Whiteside County  
 City of Dixon Brownfields Grant, Lee County  
 City of Savanna EDA Wacker Road Reconstruction Project, Carroll County  
 Savanna Stables, LLC Photovoltaic Project, Savanna Army Depot LRA, Carroll/JoDaviess County  
 Freeport Community Foundation Grant, CareerTec Pretzel City Kitchen, Stephenson County  
 USDA Rural Development, U of I-Extension SET Proposal, Lee/Ogle/Carroll/Whiteside Counties  
 Village of Milledgeville EDA Industrial Park Project, Carroll County  
 Bi-State Freight Study, Collaborative EDA Technical Assistance Grant with ECIA

# Summary of Projects

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## Encourage Long Term Regional Comprehensive Planning

### *Regional Comprehensive Economic Development Strategy (CEDS) Committee*

Blackhawk Hills Regional Council, in cooperation with its Comprehensive Economic Development Strategy (CEDS) Committee, completed and filed its 2015-2016 CEDS Annual Performance Report with the Economic Development Administration office in Chicago. The report contained information on the Blackhawk Hills Regional Council as it pertains to the EDD. Included this year were updated strategies for improving the district to benefit the counties and communities within the region. The report also includes our region's updated list of projects taken from our recently adopted 5-Year CEDS Document, as well as statistics and data that depict the current economic state of our region. This year's 2015-2016 CEDS Annual Performance Report included our region's project list from our recently adopted 5-Year CEDS Document, as well as statistics and data that depict the current economic state of the Blackhawk Hills region. The CEDS committee met in conjunction with the Council's Annual Meeting on April 24th. The main goal of the meeting was to review the Draft of the CEDS Annual Performance Report and to review the project list.

The committee also met on December 18th, as we hosted an informal roundtable discussion with Carol Portman in downtown Dixon. Carol is the President of the Taxpayers Federation of Illinois and has a broad base of tax knowledge gained from her exposure to taxes around the country, and their impact on individuals and a variety of industries. During the roundtable, she presented on local tax topics and the impacts of their implementation, especially for schools and communities. She led a discussion on property tax freezing and other financial taxing issues that may be facing our local governments today and in the near future. After her overview presentation on current tax trends, she fielded a number of questions from the group and opened it up for discussion. An estimated twenty-five participants attended and participated in the lively discussion. Carol's presentation can be found on Blackhawk Hills' website.

### *IA/IL DOT Eight County Freight Study*

Blackhawk Hills Regional Council and East Central Intergovernmental Association are partnering with the Iowa and Illinois Departments of Transportation to conduct a Bi-State Economic Development Freight Study. The study includes a total of eight counties in Iowa and Illinois including Dubuque, Delaware, Jackson and Clinton Counties in Iowa and Carroll, Jo Daviess, Stephenson and Whiteside Counties in Illinois.

The freight study will examine all modes of freight movement in the eight county region and drive future improvements to our freight system over the next fifty years. Multi-modal networks will be analyzed and a profile developed for highway, rail, port, intermodal, and air cargo. A comprehensive report will be the result of the freight study and will include the following:

- Detailed needs assessment outlining both short and long term transportation needs;
- Evaluation of the costs and benefits of proposed solutions;
- Prioritization of long, medium, and short-term improvements to improve freight movement;
- Provide key recommendations for existing and future roadways, rail, river, intermodal, and other freight facilities to be included in the local and regional and state priorities for implementation.

An established thirty-four member steering committee from the bi-state region will work closely with the consultant on the project going forward and assist with elements of the study. Committee members will assist with identifying regional freight flow patterns; provide the business perspective from businesses that regularly

use the freight system; assist with the development of the long, midterm and short term goals and developing an implementation plan.

More than 100 people, including business, planning and transportation leaders from Illinois and Iowa, gathered in Dubuque, IA on December 17, 2015, to discuss the importance of freight movement through the region and to kick off the region's first comprehensive freight study in over a decade. Secretary Randy Blankenhorn from the Illinois Department of Transportation and Director Paul Trombino from the Iowa Department of Transportation were on hand to shed light on emerging trends and potential problems concerning freight.

A “Next Steps” meeting was held at Eagle Ridge Golf Resort on February 9th. A key item of discussion was the opportunity to participate in a Peer Exchange through the Federal Highway Administration. A Peer Exchange will take place in late April as a way for our region to learn from another region that has already completed their Freight Study, what lessons they learned, how they organized it, and maybe what they would have done differently.

#### *Mt. Morris Comprehensive Land Use Planning*

Staff regularly helps local officials and the public think strategically - and thoughtfully - about the future of their communities. Comprehensive planning addresses land use questions and development pressures for communities large and small. Some communities may be concerned with growth and encroachment; while others may be focused on the impacts of decline. This year we have begun working with the Village of Mt. Morris and their Economic Development Committee with a number of development items. Staff also presented them with a proposal to update their Comprehensive Plan, which is now out of date. The proposal was approved by the Village Board on February 23<sup>rd</sup>, and the comprehensive planning is scheduled to take place in May.

## Assist with Infrastructure and Capital Improvement Planning

### *Illinois Fiber Resources Group (iFiber)*

The iFiber Regional Broadband Network continues to serve over five hundred community anchor institutions at speeds of up to 1Gbps (1,000Mbps). Since the network's inception, end-users have enjoyed extraordinary uptime rates and high-speed service. Blackhawk Hills Regional Council provides iFiber outreach services to schools, libraries, governments, health care institutions, and other community anchor institutions in six of the counties served by the network. Moreover, private sector Internet service providers and other technology companies are beginning to use and/or build off of the fiber optic network, with some ISPs providing Internet and VoIP phone options to business and residential users.

### *Savanna Road Upgrade*

The City of Savanna, is submitting a grant to the U.S. Economic Development Administration's (EDA) Public Works grant program for the Wacker Road Reconstruction Project. Blackhawk Hills Regional Council is pleased to fully support this priority initiative and the City of Savanna's request for federal funding assistance through the EDA. The purpose of the project is to design and construction approximately 8,200 feet of existing chip-n-seal roadway to an 80,000 lb weighted truck route made of concrete that includes curb and gutter and storm sewer piping. It currently is the main access road for two of Savanna's largest employers that utilize this inadequate road. The total project cost is \$3,277,942.

### *Freight Study EDA Grant Partnership with ECIA*

Blackhawk Hills Regional Council and ECIA are partnering with the Iowa Department of Transportation (IADOT) and Illinois Departments of Transportation (ILDOT), the Dubuque Area Transportation Study (DMATS) and the Region 8 Regional Planning Affiliation (RPA) to conduct a Bi-State Economic Development Freight Study. The study includes a total of eight counties in Iowa and Illinois including Dubuque, Delaware, Jackson and Clinton Counties in Iowa and Carroll, Jo Daviess, Stephenson and Whiteside Counties in Illinois. We have also applied to EDA as co-applicants on a Technical Assistance Grant to help cover the technical assistance costs both our offices will be incurring as the study is carried out. The total application cost to EDA is 76,294.00.

### *Stephenson County Multi-Hazard Mitigation Plan*

Blackhawk Hills Regional Council has served as a lead agency and consultant during the 2016-2021 update process. We have provided research, meeting facilitation, outreach, mapping, and drafting/writing services, in support of the Stephenson County Emergency Management Agency, the City of Freeport Community Development Department, and others. We met with officials in all of Stephenson County's municipalities to assess hazards, vulnerabilities, and risks, as well as develop an action plan for each participating jurisdiction.

FEMA's HMPG and PDM grant programs can help communities recover or pro-actively respond to the next natural. Municipalities and counties that want to apply for such FEMA programs need to have an up-to-date hazard mitigation plan, adopted by the communities in question. From collecting basic demographic data to analyzing flood plains and hazard scenarios, our regional planning commission can help you prepare a plan.

### *Lee-Ogle Enterprise Zone*

The Lee County Industrial Development Association needed resources to ensure successful future administration of the counties' enterprise zone in a seamless manner. To accomplish this, they contracted with our organization to train alongside current zone administrator John Thompson. Collaboration began in February 2016 and continues to progress. Staff hope to continue to work with both counties on the enterprise zone going forward.



# Support Economic, Community, and Workforce Development

## *Blackhawk Hills Regional Council Receives Planning Grant*

We received our annual grant in the amount of \$51,628 in EDA funding to support our economic development planning program for the current fiscal year. Blackhawk Hills has applied for and successfully received this annual planning grant from EDA since 1992. The funds are used to support the development and implementation of our Comprehensive Economic Development Strategy (CEDS) in the region, which is designed to bring together the public and private sectors in the creation of an economic development roadmap to diversify and strengthen the regional economy.

Our district was also evaluated by EDA and our peers in October as a federal requirement every three years. The evaluation is a tool for outreach, program enhancement and communication with the district organizations. Evaluations also are designed to identify challenges in the EDD program and aid the Chicago Regional Office in better allocating technical assistance and support to its District Organizations. The evaluation was conducted with staff and participation from a number of our peers including: Glen Kuhlemier, Tim Deem, Lisa McCarthy, Jason Anderson, and Cary Minnis of Greater Egypt RP&DC. The evaluation went very well with no implications. We were also notified in late April that the district was selected to graduate from a one-year to a three-year grant cycle to continue our comprehensive economic development planning program.

## *Uof I Extension LEAD Grant*

Blackhawk Hills was asked to partner in UofI Extension's efforts to participate in a new USDA program called LEAD: Leaders in Economic Alliance for Development. This program is an effort to address the concern of the region losing some strong economic development leaders who have or are about to retire. It's an opportunity to strengthen leadership and continue to foster alliance. As a group, we will also have the opportunity to plan a region-wide civic forum that will identify an economic development project priority that the region can work together on to achieve.

## *Mt. Morris Encore Community Planning Retreat*

Staff participated in a 3-day visioning session on April 7<sup>th</sup> – April 9<sup>th</sup> hosted by the Mt. Morris Economic Development Group. The strategic planning initiative will be used for increasing community dialogue and planning for the future. It will be used to brainstorm a redevelopment concept targeting the downtown business district as well as the village square. The concept focused somewhat on the theme of the arts along with smaller cottage businesses the Village hopes to attract to some of the vacant downtown business buildings. It was facilitated by Larry Maholland, former Director of Local Government Management Services for Sikich LLP and former St. Charles, IL City Administrator.

## *City of Oregon Assistance*

Staff has been assisting a newly formed group in Oregon call "Hands on Oregon" to help them strategize their plans going forward and determine if they will need Blackhawk Hills to operate as their Fiscal Agent until they are awarded their 501c3 status. "Hands on Oregon" is a citizen driven organization that seeks to revitalize areas of the city and preserve the unique history of the community and its buildings. Projects range from preserving the Conover Square Building to creating bike paths in the community, or connecting to surrounding communities.

## *Sauk Valley Community Leadership (SVCL) Program*

The mission of the program is to positively affect the economic vitality and civic wellbeing of the Sauk Valley communities through identifying emerging leaders, broadening their knowledge of our communities, and motivating them to become business and community leaders. The Sauk Valley Community Leadership Program is designed to engage and develop leaders within the communities of Dixon, Rock Falls, and Sterling.

The courses offered are the result of a unique collaboration between the Dixon Area Chamber of Commerce, the Rock Falls Chamber of Commerce, the Sauk Valley Area Chamber of Commerce, and Sauk Valley Community College. Julie Jacobs, Blackhawk Hills' Office Manager, is serving on the SVCL Program Board. The inaugural class will be held in August 2016. If more information on the program, please visit: [www.svleadership.org](http://www.svleadership.org)

### *Spring Symposium and Fall Summit*

In 2015, our organization hosted its first symposium and second annual fall summit. At our spring symposium, we featured a speaker on Illinois tax reform (Carol Portman, Taxpayers' Federation of Illinois) and one on the re-authorization of enterprise zones (Betty Steinert, Whiteside County). In the fall, we hosted attendees on the topics of economic development, community development, and tourism. The slate of speakers included DCEO's Carrie Zethmayr, UW-Extension's Steve Deller, and Trails for Illinois' Steve Buchtel.

### *Regional Roundtables*

At various times throughout the year, Blackhawk Hills Regional Council hosts elected officials and staff for discussions about matters critical to day-to-day operations and long-term planning. The roundtables also provide opportunities for relationship-building and networking between various agencies and jurisdictions.

# Support Natural Resources Preservation and Conservation

## *Northwest IL Regional Water Supply Planning Grant*

We originally submitted the Water Supply Planning Grant Application to the Illinois Department of Natural Resources, Office of Water Resources (OWR) for \$24,000 and, and were approved. However, the grant has been frozen by the budget impasse.

## *Spring Branch Sub-Watershed Project and Plan*

For almost two years Blackhawk Hills Regional Council has been working with the landowners in the Spring Branch Watershed area, Yellow Creek Watershed Partnership, Olson Ecological Solutions, and JadEco Lakes and Natural Resources Consultation and Management to compile a comprehensive watershed resource inventory for the Spring Branch watershed, a 3,232 acre sub-watershed of the Middle Yellow Creek watershed. Blackhawk Hills Regional Council was awarded an Illinois Environmental Protection Agency (IEPA) through Section 319 of the Clean Water Act grant to develop the watershed plan. Many organizations, agencies and individuals donated their time in gathering data and writing the plan. The Spring Branch Watershed Action Plan will be completed by July 2016.

## *Energy Efficiency Programs*

Even though the IL Energy Now Rebate Program has been cancelled for the time being due to the Illinois Budget Crisis, we have still been trying to assist our local entities with their energy efficiency rebate needs. Staff assisted with rebates for the CGH Ambulance facility in Rock Falls for an indoor lighting upgrade project through the IL Municipal Electric Association. We are also submitted the pre-application to ComEd for a large, campus-wide outdoor LED lighting upgrade for CGH in Sterling this year. We also submitted an application for the Riverbend School District to the IL Clean Energy Community Foundation for a lighting upgrade project.

## *Envirothon*

The BHRC-area Soil and Water Conservation Districts hosted the annual Envirothon Competition in March 2016 at Highland Community College. The Envirothon, supported by BHRC, is a year-long learning process that provides an opportunity for high school students to learn more about the environment and natural resources. The students are provided with study materials related to aquatics, forestry, soils, wildlife, and invasive species. Students use the provided study materials to establish a knowledge base on each of the topics. They also listen to presentations on each topic given by area professionals on the day of the event. Upon completion of the year-long process, the students are tested on the five subject areas. Twenty teams competed. Stillman Valley High School placed 1st, followed by Pearl City and Forreston High Schools, respectively. Each member of the 1st place team received a \$500 college scholarship and advanced to the state competition.

## *Northwest Illinois Grazing Conference*

The Northwest Illinois Grazing Conference, Jump Start to a Good Year, was held on March 2, 2016, in Stockton, IL. Thirty six attendees heard presentations on Transitioning from Winter Feed to Summer Grazing, Who Manages Forage on Your Spread, Forage Options for Better Grazing, Economic Perspectives of Transition and Forage Management Options, Grazing and Water Quality: More Compatible than Portrayed, and Lessons Learn in Contract Grazing and Niche Marketing. The conference also included an exhibitor section with commercial and agency representatives sharing information about programs, products, and services targeted to livestock grazers in northwest Illinois. Blackhawk Hills Regional Council was pleased to serve as a sponsor for this.

## *Conservation and Stewardship Days*

The Tri-County Conservation Field Day was held on September 24, 2015, at Mississippi Palisades State Park. The event was hosted by the Soil and Water Conservation Districts of Jo Daviess, Carroll, and Whiteside

Counties. Thirty-four classes from fifteen schools participated in the field day. The fourth grade students visited various stations where they learned about conservation topics. Julie Jacobs, Blackhawk Hills' Office Manager, oversaw the wood cookie station.

On October 6 and 7, 2015, Outdoor Stewardship Days were held at Lowell Park in Dixon, Illinois. About 1,000 third-graders from Lee and Ogle Counties participated in the event. At Stewardship Days, students traveled between 22 stations learning about the water cycle, conservation law enforcement, forestry and wildlife habitats, among other topics. The Soil and Water Conservation Districts of Lee and Ogle Counties organized the event. Blackhawk Hills' staff volunteered in the Activity Tent.

#### *Plum River Mapping and Cleanup*

Blackhawk Hills Regional Council partnered with the Carroll County Soil and Water Conservation District to plan a cleanup to improve accessibility along the Plum River in Savanna. The project will open ten miles of Plum River to paddle sport enthusiasts, fishing, and the potential for a longer water trail. Blackhawk Hills used GIS mapping, GPS collection, and county parcel layers (in cooperation with Carroll County GIS) to prepare and locate property boundaries for onshore cleanup sites. In July 2015, the Carroll County SWCD invited an AmeriCorps team, contractors, and landowners to assist the SWCD and Blackhawk Hills Regional Council to remove logjams and perform timber stand improvement in preparation for a community cleanup later in the summer. While the technical cleanup was successful, the planned community cleanup was delayed due to heavy rains. It is expected to be rescheduled in 2016.

# Support Entrepreneurship, Innovation, and Collaboration

## *Priority Manufacturing Community*

In the summer of 2015, we submitted our reapplication for the second round of designations as a “*priority manufacturing community (region)*” under the Investing in Manufacturing Communities Partnership (IMCP) program covering a twenty-five county region in Illinois, Wisconsin and Iowa. The IMCP is meant to help communities cultivate an environment for businesses to create well-paying manufacturing jobs to accelerate the resurgence of manufacturing. An IMCP designation would give core applicants special consideration for grant from select federal agencies as well as individualized technical assistance in applying for such grants and other manufacturing-related projects. It is designed to reward communities that demonstrate best practices in attracting and expanding manufacturing by bringing together key local stakeholders and using long-term planning that integrates targeted investments across a community’s industrial ecosystem to create broad-based prosperity.

The core partners in the application included: Northeast Iowa Community College, City of Dubuque, Southwest Wisconsin Technical College, Southwest Wisconsin Regional Planning Commission, East Central Intergovernmental Association, Blackhawk Hills Regional Council, and Highland Community College. Following the completion of the business plan for the twenty-five county region to fulfill the requirements of a previous EDA grant we partnered on, the members of the Tri-State region continued to work together as a region in hopes to obtain the designation. Unfortunately, we did not receive the awarded designation in this round, but will continue planning for the next round of application submissions.

## *Freeport Local Foods Initiative-Pretzel City Kitchens (PCK)*

PCK is the shared-use commercial kitchen incubator planned for Freeport. Project organizers intend for the incubator to serve users in the county and nearby. Blackhawk Hills Regional Council was asked to help organize the effort and provide grant-writing and grant administration assistance. In 2015, our staff helped secure a \$100,000 USDA LFPP grant to be used towards the purchase of equipment, rent, and a kitchen manager.

## *Creating Entrepreneur Opportunities (CEO) Program*

This year’s CEO class has 21 students in the program representing 7 high schools. The number of applications increased significantly this year. The students have conducted two separate class businesses already and are beginning work on their personal business ideas. The CEO students visited nearly forty local business, industry and community organizations. Fifty special guests have provided CEO students with valuable lessons as they share their professional and personal experiences. There are currently fifty individual investors in the program that cover 100% of the program cost, leaving no expense to the school districts to participate.

Blackhawk Hills Regional Council is represented on the CEO Advisory Board as the Fiscal Agent/Treasurer. The CEO Advisory Board is made up of 12 individuals; six from business and industry and six from education, governmental agencies and community organizations. In addition to overseeing the activities and fiscal management of the CEO program, the CEO Advisory Board functions to establish future goals and develop an action plan for the continued success of the CEO program.

The Advisory Board has already collected and reviewed applications submitted for next year’s class. The program received 40 applications, which has been the highest submission to the program thus far. The Board has also started working on a strategic plan for itself to help determine the direction and operations going into the future to ensure its continued success and possible growth.

# Updated Objectives for the Upcoming Year

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The overall objective for the upcoming year is to continue to implement the adopted Goals found in our 5-Year CEDS Document, which is now only one year old. All appropriate projects contained in the CEDS will be pursued by the various entities in our region, and a complete list of the projects is attached at the very back of this document. Furthermore, we will collaborate regionally on those goals in addition to the updated objectives listed below:

*Goal 1* – Utilize long-term planning to improve the conditions, strategies and problem solving capabilities of the District to stay economically competitive. The following objectives have been included:

- Strengthen coordination among economic development organizations
- Improve quality of life for residents and business leaders in economically distressed and underserved communities
- Continue to develop a strong Tri-State partnerships with ECIA and SWWRPC on numerous project opportunities and become a designated/recognized project priority region
- Explore opportunities with IDOT/TIGER for the coordination of various forms of transportation planning, specifically truck routes, rail expansions, trails and bike route designations
- Commit to the completion of two comprehensive planning activities within our district.
- Create a resource database of regional maps to be utilized for various projects and studies for our district

*Goal 2* – Assist with the improvement of community infrastructure (water, sewer, roads, telecommunications) to provide for new economic growth, as well as support existing businesses. The following objectives have been included:

- Determine our fullest potential of private sector use of the new Broadband infrastructure recently installed in our region as a result of our NTIA grant
- Create a stronger relationship and partnership with local and regional utility companies to promote business development and expansions
- Maintain an accurate “project needs” list on an annual basis for the region
- Incorporate new elements into the Five-Year CEDS such as a comprehensive transportation inventory, regional disaster plan overview, industrial park readiness inventory and a new comprehensive project inventory

*Goal 3* – Work with and assist economic development professionals and organizations in our region. The following objectives have been included:

- Diversify local industry and create jobs to reach global competitiveness through our partnership with the Tri-State Region districts of ECIA and SWWRPC
- Determine potential collaboration opportunities with NCICG and Bi-State on project potential for our southern counties
- Review existing plans created for the region and determine what objectives and goals need to be revisited for possible implementation
- Promote educational partnerships and new approaches to learning that benefit K-12 students
- Explore the idea of securing a Revolving Loan Fund for partners in our region and help them gain experience in administering a successful program
- Continue to work with the UMRIPD in securing Technical Assistance funding for a Mississippi River Port Feasibility Study
- Explore ways to collaborate on business retention and expansion strategies that may be available from non-state sources.



*Goal 4* – Encourage local economic and community development initiatives by providing necessary support and assistance as needed. The following objectives have been included:

- Continue to work with the entities currently seeking or submitting applications to EDA for funding in our region
- Continue to promote the benefits of the iFiber project to public institutions as well as private business leaders as a way to leverage economic development opportunities and diversification in our region
- Determine the best collaborative measures to promote and utilize the new SBDC office slated to open at SVCC
- Strengthen our collaborative public/private partnerships through collaborative efforts being made with SVCC SBDC and the CEO Program to promote youth and adult entrepreneurial activities, as well as connect the two generations of entrepreneurs
- Aggressively promote our agency's ability to write and administer grants through regular promotion and announcements of state, federal and foundation funding opportunities to our constituents
- Aggressively promote our agency's ability to do comprehensive planning for our communities, as well as strategic planning
- Explore ways to collaborate with the region's economic development directors to market the available industrial sites and make up-to-date statistical information more readily available to outside prospects (Size Up, DataUSA, Zoom Prospector)
- Continue to look for EDA funding for a number of eligible projects in our region
- Assist communities, counties or the region with at least three grants per year

*Goal 5* – Facilitate and participate in regional networking activities to better promote project collaboration. The following objectives have been included:

- Strengthen our collaborative regional partnerships within our district
- Continue to push for a 5% increase in business investment/involvement of the youth Creating Entrepreneurial Opportunities (CEO) Program in the local high schools
- Promote cross-regional collaboration with our neighboring district in-state and out-of-state to explore opportunities for greater regional initiatives and project ideas (SWWRPC, ECIA, BSRPC, NCICG, RREDD)
- Encourage affordable broadband installation where none exists for community or industrial park usage
- Provided needed and requested assistance with community, county and regional disaster mitigation planning
- Strengthen our collaboration with IDOT on regional planning efforts and communicating our region's needs
- Continue to collaborate with ECIA on the transportation/freight analysis for our regions in cooperation with IL DOT and IA DOT

*Goal 6* – Promote and encourage sustainability focused activities that conserve land, manage water resources, and stimulate energy efficiency projects. The following objectives have been included:

- Aggressively promote renewable energy and environmentally sustainable development, being mindful of land conservation and water management
- Encourage the state to reinstate our subcontract with DCEO and IACBMC to provide application assistance for the IL Energy Now Program
- Promote the availability of funding for the improvement and establishment of bike trails throughout our district communities
- Promote the environmental and economic benefits of forest management through educational opportunities and hosting events
- Work with local organizations to improve water quality in the watersheds throughout our region by developing and implementing watershed management plans

## **Communities and Counties Served by BHRC**

### **1. Carroll County**

- Chadwick
- Lanark
- Milledgeville
- Mount Carroll
- Savanna
- Shannon
- Thomson

### **2. Jo Daviess County**

- Apple River
- East Dubuque
- Elizabeth
- Galena
- Hanover
- Menominee
- Nora
- Scales Mound
- Stockton
- Warren

### **3. Lee County**

- Amboy
- Ashton
- Compton
- Dixon
- Franklin Grove
- Harmon
- Lee
- Nelson
- Paw Paw
- Steward
- Sublette
- West Brooklyn

### **4. Ogle County**

- Adeline
- Byron
- Creston
- Davis Junction
- Forreston
- Hillcrest
- Leaf River
- Monroe Center
- Mount Morris
- Oregon
- Polo
- Rochelle
- Stillman Valley

### **5. Stephenson County**

- Cedarville
- Dakota
- Davis
- Freeport
- German Valley
- Lena
- Orangeville
- Pearl City
- Ridott
- Rock City
- Winslow

### **6. Whiteside County**

- Albany
- Coleta
- Deer Grove
- Erie
- Fulton
- Lyndon
- Morrison
- Prophetstown
- Rock Falls
- Sterling
- Tampico

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Regional: US Route 20</b>	n/a	n/a	n/a	n/a	n/a	Re-Routes, Widening
<b>Regional: US Route 30</b>	n/a	n/a	n/a	n/a	n/a	Re-Routes, Widening
<b>Regional: Rock River Trail Expansion</b>	n/a	n/a	n/a	n/a	n/a	
<b>Regional: Jo Carroll Local Redevelopment Authority and Savanna Depot Park: Energy (Natural Gas), Water and Sewer, and General Infrastructure Upgrades</b>	n/a	n/a	Improve and expand services, including energy, water and sewer, communications, etc.	Anytime	n/a	Improve capacity, quality, and level of service
<b>Regional: Jo Carroll Local Redevelopment Authority and Savanna Depot Park:</b>						
<b>Regional: Jo Carroll Local Redevelopment Authority and Savanna Depot Park: Barge Facilities</b>	n/a	OEA	Feasibility Study, Establish barge loading and unloading sites	Anytime	n/a	Site selection, cost, environmental assessment, and construction
<b>Regional: Jo Carroll Local Redevelopment Authority and Savanna Depot Park: Railroad Extension</b>	n/a	n/a	Extension of existing rail to service grain handling facility and others	Anytime	n/a	Track upgrades and extensions
<b>Regional: Mississippi River Port Access and Barge Terminals</b>	n/a	n/a	Determine feasibility of ports and terminals at various locations	n/a	n/a	n/a
<b>Regional: One Stop Shop Online Development Portal</b>	n/a	n/a	Single development and informational portal for public consumption	n/a	n/a	n/a
<b>Regional: One Stop Shop Online GIS Portal</b>	n/a	n/a	Single GIS portal for public consumption	n/a	n/a	n/a

**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Carroll County: Savanna Army Depot Road</b>	\$49,000	County	n/a	2015	n/a	Seal coat
<b>Carroll County: Chambers Grove Rd (64 to Ogle County Line)</b>	\$20,000	County	n/a	2015	n/a	Seal coat
<b>Carroll County: Timber Lake Road (78 to Black Oak Road)</b>	\$850,000	County	n/a	2015	n/a	HMA surface
<b>Carroll County: City of Mt. Carroll Galena Street Bridge</b>	\$16,000	County	n/a	2015	n/a	Preliminary engineering
<b>Carroll County: Ridge Road</b>	\$100,000	County	n/a	2015	n/a	Seal coat with steel slag
<b>Carroll County: Cyclone/Beede Roads</b>	\$34,000	County	n/a	2015	n/a	Seal coat
<b>Carroll County: Vanbuskirk Road</b>	\$26,000	County	n/a	2015	n/a	Seal coat
<b>Carroll County: Loran Route</b>	\$56,000	County	n/a	2015	n/a	Seal coat
<b>Carroll County: Oil Valley School Road</b>	\$114,000	County	n/a	2015	n/a	Seal coat and reconstruction
<b>Carroll County: Shannon Route</b>	\$3,596,000	County	n/a	2015	n/a	Reconstruction

**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Carroll County: Shannon Route</b>	\$144,000	County	n/a	2015	n/a	Seal coat and crack seal
<b>Carroll County: Elizabeth Route</b>	\$62,000	County	n/a	2015	n/a	Seal coat
<b>Carroll County: Morrison Route</b>	\$77,000	County	n/a	2015	n/a	Seal coat
<b>Carroll County: Ideal Road</b>	\$66,000	County	n/a	2015	n/a	Seal coat
<b>Carroll County: Shannon Route</b>	\$42,000	County	n/a	2016	n/a	Seal coat
<b>Carroll County: Corbett Road</b>	\$24,000	County	n/a	2016	n/a	Seal coat
<b>Carroll County: Zion Road</b>	\$62,000	County	n/a	2016	n/a	Seal coat
<b>Carroll County: Big Hill Road</b>	\$5,000	County	n/a	2016	n/a	Seal coat
<b>Carroll County: Savanna Army Depot Road</b>	\$17,000	County	n/a	2017	n/a	Seal coat
<b>Carroll County: Argo Fay Road</b>	\$61,000	County	n/a	2017	n/a	Seal coat

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Carroll County: Loran Route</b>	\$59,000	County	n/a	2017	n/a	Seal coat
<b>Carroll County: Brookville Road</b>	\$91,000	County	n/a	2017	n/a	Seal coat
<b>Carroll County: Ogle Road</b>	\$27,000	County	n/a	2017	n/a	Seal coat
<b>Carroll County: Eagle Point Road</b>	\$56,000	County	n/a	2017	n/a	Seal coat
<b>Carroll County: York Township – Road for Future Biomass Plant</b>	n/a	n/a	To construct an 80,000 lbs road to the Biomass Plant	2015	n/a	Upgrade road to support 80,000 lbs truck traffic
<b>Carroll County: York Township – Road for Future Biomass Plant</b>	n/a	n/a	To construct an 80,000 lbs road to the Biomass Plant	2015	n/a	Upgrade road to support 80,000 lbs truck traffic
<b>Carroll County: Tri-Township Airport</b>	n/a	n/a	Support existing businesses	Anytime	n/a	Upgrade and expand runway, lights, and airport facilities
<b>Chadwick: Generator for Sewer System</b>	\$20,000	General Fund, Water/Sewer Fund	n/a	2015	n/a	n/
<b>Chadwick: Water Main Replacement</b>	\$100,000	General Fund, Water/Sewer Fund	Replace Water Main on Calvert Avenue	2015	n/a	Replace Calvert Avenue water main between 1st and 4th streets



**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Lanark: Sewer Extension</b>	\$150,000	n/a	n/a	2015	n/a	n/a
<b>Lanark: N Broad St Downtown Building Renovation</b>	\$500,000	TIF, City, Private Developer	Business development	2015	Retain 8 FT, Create 5 FT, Create 10 PT	Demolish blighted buildings and create new store fronts
<b>Lanark: Park and Recreation Facility</b>	\$300,000	DNR, School District	Provide new recreational space for the city and school	2015	Create 2 PT	Create ball diamonds, skate park, walking paths
<b>Milledgeville: Downtown Sidewalk Replacement</b>	\$155,000	USDA, IDOT's Safe Routes to School Program	Existing sidewalk in downtown district is deteriorating and in bad condition	2015	n/a	Replace existing sidewalk on west side of Main Avenue in downtown district
<b>Milledgeville: First Street Storm Sewer Repair</b>	\$225,000	Motor Fuel Tax, TIF, USDA, DCEO	Address storm sewer issues	2015	0	Coordinate with Old Mill Street Road repair project
<b>Milledgeville: Main Avenue Road Repair</b>	\$750,000	Motor Fuel Tax, TIF, USDA, DCEO, IDOT	Repair street - provide improved entrance to Village	2015	0	Reconstruct three blocks of existing road that leads to downtown district; does have heavy vehicle traffic
<b>Milledgeville: New Industrial Park</b>	\$2,500,000	IDOT EDP, DCEO, EDA	To provide improved lots for small business creation	2015	150	Create a new Industrial Park, complete with water, sewer, gas, electric and broadband
<b>Milledgeville: Water Main Looping / Replacement</b>	\$1,100,000	Water Fund, DCEO, USDA, IEPA	To provide improved water service, increased pressure and improved fire flow	2015	0	To eliminate undersized and dead- end water mains for an improved water system
<b>Milledgeville: Millwheel Corporate Fund</b>	n/a	n/a	n/a	n/a	n/a	Change fencing, electric panel, diamond lights, backboards; address re-surfacing and drainage; construct bicycle trail
<b>Milledgeville: Stover Park</b>	n/a	n/a	n/a	n/a	n/a	Add attached bathroom to shelter

## List of Projects

## FY 2014-2019 CEDS Project List

Updated 4/29/2016

Project Name (& Champion)	Estimated Cost	50% Local Match Source	Purpose	Possible Start Date (Year)	Potential Job Creation/Retention	Project Summary
<b>Mount Carroll: Wastewater Treatment Plant Improvements</b>	\$4,500,000	Sewer Fund, TIF, Bonding, DCEO, USDA, IEPA	To address identified problems at the wastewater treatment plant	n/a	0	To address identified improvements needed at the wastewater treatment plant to prolong the life of the facility
<b>Mount Carroll: Commercial Street Infrastructure Extension</b>	\$130,000	n/a	n/a	2015	n/a	n/a
<b>Mount Carroll: Brick Street Replacement</b>	\$1.5 million	IDOT, General Fund, TIF, Historical Programs	To enhance and protect the City's existing brick streets - promote historical setting	Ongoing	0	To replace/improve the existing brick streets in the historic downtown district
<b>Mount Carroll: Commercial Street Extension</b>	\$90,000	Sewer & Water Fund, General Fund, TIF, DCEO, USDA	Provide infrastructure for a new commercial business	2015	6 to 8	Installation of 370' of water and sewer lines and roadway improvements for new business
<b>Mount Carroll: Galena Street Bridge Repair</b>	\$1.8 million	IDOT, Carroll County Bridge & Road, General Fund	To make the bridge structurally sound	2018	0	Structural report identified recommended replacement/improvements necessary to comply with IDOT standards
<b>Mount Carroll: New Industrial / Business Park</b>	\$1,500,000	TIF, Bonding, DCEO, IDOT	Create new industrial/business park to provide land for new business development	Ongoing	50 to 100	Proposed new Park will be located along Route 52/64 and will have highway access; develop 25-acre parcel; extend water, sewer and construct interior roadway for 10 improved lots
<b>Mount Carroll: North Side Residential Development</b>	\$475,000	TIF, Bonding	Create new residential subdivision	n/a	n/a	Extend water and sewer to northeast side of City; annex in land for new residential subdivision
<b>Mount Carroll: Phase 2 Sanitary Sewer Improvements Project</b>	\$1,300,000	Sewer Fund, General Fund, DCEO, USDA, IEPA	To address problems in sanitary sewer collection system	n/a	0	Repair and construct identified sanitary sewer mains throughout the collection system
<b>Mount Carroll: Sidewalk Replacement</b>	\$300,000	IDOT's Safe Routes to School, USDA	To encourage more people and kids to walk and bike more	n/a	0	Construct new sidewalks along identified route from Middle School to Point Rock Park
<b>Mount Carroll: Wastewater Treatment Plant Facility Plan</b>	\$50,000	Sewer Fund, General Fund	To study future needs for a new wastewater facility	n/a	0	An extension study of the existing wastewater treatment plant to provide recommendations for a future facility

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

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<b>Mount Carroll: Water Main Looping / Replacement Projects</b>	\$1,500,000	Water Fund, DCEO, USDA, IEPA	To provide improved water service, increased pressure and improve fire flow	2015	0	To eliminate undersized and dead-end water mains throughout the City for an improved water system
<b>Mount Carroll: Renovation of the Campbell Center</b>	n/a	n/a	Provide assistance with development needs for site	n/a	n/a	To renovate to a multi-use community & ED opportunity for region
<b>Mount Carroll: Renovation of the Kraft Building</b>	n/a	n/a	Provide assistance with development needs for site	n/a	n/a	To renovate to a multi-use community & ED opportunity for the downtown
<b>Mount Carroll: Parking Lot Improvements – North Main Street</b>	\$15,000	General Fund	Repair surface that has eroded and broken up over time	2015	0	Improve uneven parking surface
<b>Mount Carroll: Water Meter Replacement and Computer Software</b>	\$25,000	Water Fund	Update old meters with new and customize to download readings onto computer system	2015	0	Improve water meters; streamline meter reading data entry
<b>Mount Carroll: Green Energy Efficiency Programs</b>	\$40,000	General Fund, Water Fund, Sewer Fund	Improve energy efficiency use in public buildings	2015	1	Make buildings more energy efficient with new lighting and improved HVAC
<b>Mount Carroll: New Salt Storage Facility</b>	\$45,000	General Fund, MFT	Replace old salt storage facility	2015	2	Replace old salt storage facility
<b>Mount Carroll: New Emergency Warning System</b>	\$20,000	General Fund, Civil Defense Fund	Upgrade warning siren system so all residents can hear the alarms (100% coverage)	2015	2	Install new warning siren

## List of Projects

## FY 2014-2019 CEDS Project List

Updated 4/29/2016

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<b>Savanna: New Wastewater Treatment Plant Project</b>	\$10,000,000	EDA, IEPA	Relocate and construct new wastewater treatment facility	2015	20 (created) 220 (retained)	Construct new facility at new site and construct in-system sewer improvements; demolition of old treatment plant
<b>Savanna: Water Meter Replacement Project</b>	\$550,000	IEPA	Replace aging and non-functioning water meters for more accurate reporting and to help identify excess water loss	2015	n/a	Purchase and install new radio-read water meters throughout town; purchase and install new record keeping and billing software
<b>Savanna: Sewer Lining Phase 3</b>	\$525,000	DCEO, City	Eliminate inflow into the city's sewer system and alleviate sewer backups	2015	n/a	Line the sewer west of Main Street to alleviate the infiltrating effects of the Mississippi River; implement spoke test to locate possible inflow areas; line city's east side sewers
<b>Savanna: Water Main Replacement – Bowen Street and NE Water Main</b>	n/a	DCEO, IEPA, City	Enlarge the water main to provide improved water services and remove a deteriorated water main	2015	n/a	Replace approximately 2,000 LF of 8" water main with a 10" or 12" water main, especially along Bowen Street
<b>Savanna: Water Main Replacement – NE Water Main</b>	n/a	DCEO, IEPA, City	Enlarge water main to provide improved water pressure and firefighting flows to northeast side of city	2015	n/a	Replace approximately 700 LF of 8" water main with 12" water main from E Bowen Street to Viaduct Road and connect to existing 12" water main
<b>Savanna: Water Main Replacement – NE Water Main</b>	n/a	DCEO, IEPA, City	Provide a backbone to the water system in the northeast to improve water pressure and firefighting flows	2016	n/a	Replace existing water main with 12" water main, starting at intersection of Calumet St and Lincoln Ave, running north to Superior Ave, east to California St, north to Ohio Ave, and west to Chicago Ave (2,200 LF)
<b>Savanna: Residential Property Acquisition</b>	\$800,000	FEMA, DCEO	Address repetitive flooding and damages to residential properties	2015	n/a	Acquisition and demolition of roughly 20 residential households that have experienced repetitive flooding events
<b>Savanna: Wacker Drive Road and Sidewalk Improvements</b>	n/a	IDOT, Private, City	Provide improved roadway for truck traffic and sidewalk for pedestrians	2015	20 (created) 220 (retained)	Upgrade Wacker Road to an 80,000 pound truck route and construct new sidewalks for students and pedestrians
<b>Savanna: Flooding Feasibility Study</b>	\$700,000	USACE, IDOT, City, Township	Identify proposed improvements to alleviate Plum River flooding	n/a	n/a	Conduct feasibility study to identify alternatives, improvements, and costs to alleviate damage caused by flooding events

**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Savanna: Great River Trail – Trail Head Development Project</b>	\$450,000	IDOT, City	Provide trailhead area for the Great River Trail	2015	n/a	Construct new sidewalks and pedestrian crossing over railroad tracks; create trailhead and provide rest area for users
<b>Savanna: City Street Project</b>	\$500,000	City	Street resurfacing and rebuilding	2015	n/a	Resurface and repair various streets and alleyways throughout the city
<b>Savanna: Savanna Museum &amp; Cultural Center</b>	n/a	n/a	Enhance tourism facilities	n/a	n/a	Install fire stairs, exhibit development, and technology
<b>Shannon: n/a</b>						

## List of Projects

## FY 2014-2019 CEDS Project List

Updated 4/29/2016

Project Name (& Champion)	Estimated Cost	50% Local Match Source	Purpose	Possible Start Date (Year)	Potential Job Creation/Retention	Project Summary
<b>Thomson: Fire Hydrant Replacement</b>	n/a	Water and Sewer Capital Improvement, Grant	Replace old hydrants and meet new hydrant standards	2015	n/a	n/a
<b>Thomson: Energy Efficiency Improvements</b>	n/a	General Fund, Grant	Conserve natural resources and save money	2015	n/a	n/a
<b>Thomson: Sidewalk Improvements</b>	n/a	General Fund, Grant	Address ADA standards	2015	n/a	n/a
<b>Thomson: Blighted Property Demolition</b>	n/a	General Fund, Grant	n/a	2015	n/a	n/a
<b>Thomson: Low Cost Daycare Development</b>	n/a	Private Capital, General Fund, Grant	n/a	2015	n/a	n/a
<b>Thomson: Thomson School Acquisition</b>	\$200,000	Private Capital, General Fund, Grant	Create community center	2015	n/a	n/a
<b>Thomson: Wastewater Treatment Plant Solar Power</b>	n/a	Water and Sewer Capital Improvement, Grant	Conserve natural resources and save money	2015-2016	n/a	n/a
<b>Thomson: Community College Extension Classes</b>	n/a	Tuition, Grant	Train employees and meet employer needs	2015-2016	n/a	n/a
<b>Thomson: Community Center Development</b>	n/a	General Fund, Grant	Prepare the Thomson School for public use	2015-2016	n/a	n/a
<b>Thomson: West Main Lift Station</b>	\$150,000	Water and Sewer Capital Improvement, Grant	Service expansion, service extensions	2016-2017	n/a	n/a



## List of Projects

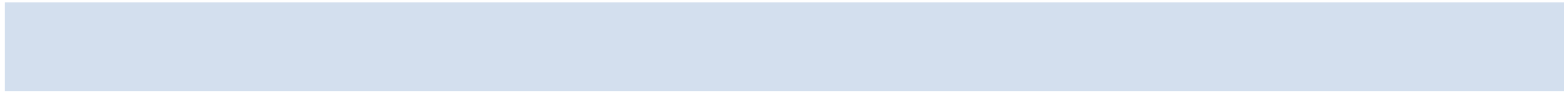
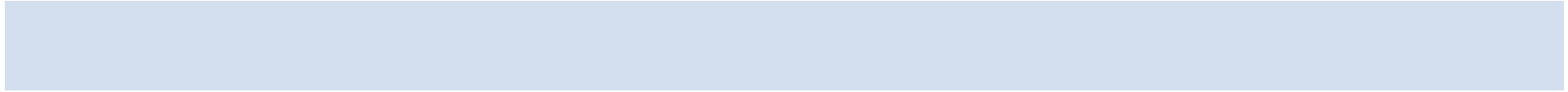
## FY 2014-2019 CEDS Project List

Updated 4/29/2016

Project Name (& Champion)	Estimated Cost	50% Local Match Source	Purpose	Possible Start Date (Year)	Potential Job Creation/Retention	Project Summary
<b>Thomson: Wastewater Treatment System Extensions</b>	n/a	Water and Sewer Capital Improvement, Grant	Service expansion, service extensions	2016-2017	n/a	n/a
<b>Thomson: Lewis Avenue Water and Sewer Extension</b>	n/a	Water and Sewer Capital Improvement, Grant	Service expansion, service extensions	2016-2017	n/a	n/a
<b>Thomson: Increase Potable Water Facilities</b>	n/a	Water and Sewer Capital Improvement, Grant	Service expansion, service extensions	2016-2017	n/a	n/a
<b>Thomson: Industrial Park Land Annexation</b>	\$500	General Fund	Increase employment and develop revenue base	2015-2018	n/a	n/a
<b>Thomson: 80,000 Pound Road Construction and Broadband Access</b>	\$600,000	Motor Fuel, General Fund, Grant	Industrial park access, transportation, and communications improvements	2017-2018	n/a	n/a
<b>Thomson: Park Improvements – Fencing</b>	\$3,500 and \$8,000	Donation, Grant	Address IHSA requirements	2015	n/a	n/a
<b>Thomson: Park Improvements – Lighting</b>	120,000	Donation, Grant	Permit night games	2015	n/a	n/a
<b>Thomson: Park Improvements – Restroom and Concessions Stand</b>	100,000	Donation, Grant	Address need for centralized restroom and concessions stand	2015	n/a	n/a
<b>Thomson: Park Improvements – Safety Matting</b>	n/a	Donation, Grant	Prevent injuries	2015	n/a	n/a
<b>Thomson: Park Improvements – Playground Equipment</b>	n/a	Donation, Grant	Replace old equipment and increase capacity	2015	n/a	n/a

**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Thomson: Park Improvements – Fitness Trail</b>	\$5,000	Donation, Grant	Enhance fitness trail	2015-2016	n/a	n/a
<b>Thomson: Park Improvements – Basketball Pavilion</b>	\$80,000	Sale of Property, Donation, Grant	Improve playability	2016-2017	n/a	n/a
<b>Thomson: Park Improvements – Tornado Shelter</b>	\$150,000	Sale of Property, Donation, Grant	Address life safety concerns	2017-2018	n/a	n/a
<b>Thomson: Park Improvements – Bleachers</b>	\$3,000	Donation, Grant	Establish sitting area for fans	n/a	n/a	n/a



## List of Projects

## FY 2014-2019 CEDS Project List

Updated 4/29/2016

Project Name (& Champion)	Estimated Cost	50% Local Match Source	Purpose	Possible Start Date (Year)	Potential Job Creation/Retention	Project Summary
<b>Jo Daviess County: Courthouse Exterior Repair Project</b>	\$595,000	Jo Daviess County	Repair and restore exterior of JDC Courthouse and Public Safety Building	2015	0	Repair exterior masonry, correct code issues, replace windows and doors
<b>Jo Daviess County: Courthouse HVAC System Improvement Project</b>	\$428,000	Jo Daviess County	Upgrade and increase energy efficiency of HVAC system in Courthouse	2015	0	Replace and upgrade HVAC system in the county courthouse
<b>Jo Daviess County: CAD/RMS/JMS Software Replacement Project</b>	\$400,000	Jo Daviess County	Replace outdated software in Sheriff's Dispatch Center	2015	0	Replace software in Sheriff's Dispatch Center including Computer Aided Dispatch Records Management System and Jail Management System
<b>Jo Daviess County: NG911 System Project</b>	\$150,000	Jo Daviess County	Purchase new NG911 (Next Generation 911) System	2015	0	Purchase and install a new NG911 System
<b>Jo Daviess County: Willow Road Recycle</b>	\$700,000	Federal Aid Matching , County Bridge Fund	Replace failing pavement on Willow Road	2015	0	Cold in place recycling on Willow Road with a double seal wearing surface
<b>Jo Daviess County: Willow Road Muddy Plum Culvert</b>	\$595,000	County Bridge Fund	Replacement of a deteriorated bridge on Willow Road	2015	0	Bridge replacement on Willow Road over Muddy Plum River
<b>Jo Daviess County: Schapville Road over Hells Branch Bridge</b>	\$728,000	County Bridge Fund	Replacement of a deteriorated bridge on Schapville Road	2016	0	Bridge replacement on Schapville Road over Hells Branch
<b>Jo Daviess County: Fiedler Road Wolf Creek Culvert</b>	\$492,000	County Bridge Fund	Replacement of a deteriorated bridge on Fiedler Road	2017	0	Bridge replacement on Fiedler Road over Wolf Creek
<b>Jo Daviess County: Scout Camp Road Recycle</b>	\$1,000,000	Federal Aid Matching, County Bridge Fund	Replace failing pavement on Scout Camp Road	2017	0	Cold in place recycling on Scout Camp Road with a double seal wearing surface
<b>Jo Daviess County: Mill Creek Bridge</b>	\$688,000	County Bridge Fund	Repair of deteriorated bridge on Schapville Road	2018	0	Bridge repair (new deck) on Schapville Road over Mill Creek

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Jo Daviess County: Twin Culverts – West Culvert</b>	\$482,000	County Bridge Fund	Replacement of a deteriorated bridge on Stagecoach Trail	2015	0	Bridge replacement on Stagecoach Trail
<b>Jo Daviess County: Twin Culverts – East Culvert</b>	\$482,000	County Bridge Fund	Replacement of a deteriorated bridge on Stagecoach Trail	2015	0	Bridge replacement on Stagecoach Trail
<b>Jo Daviess County: Scrub Creek Culvert</b>	\$575,000	County Bridge Fund	Replacement of a deteriorated bridge on Massbach Road	2015	0	Bridge replacement on Massbach Road over Scrub Creek
<b>Jo Daviess County: Backup Electrical Power</b>	\$750,000	Jo Daviess County	Backup electrical power for all County facilities using generators/UPS	2015	0	Provide backup electrical power for all county facilities using generators/UPS
<b>Jo Daviess County: Highway Building Improvements</b>	\$175,000	Jo Daviess County	Window replacement, energy efficiency improvements	2015	0	Replace windows, update heating system and lighting, improve energy efficiency
<b>Jo Daviess County: Galena Salt Shed</b>	\$151,000	Jo Daviess County	To store salt under roof and store equipment and trucks	2015	0	New salt storage and equipment storage building in Galena, same site in Galena
<b>Apple River: Public Works and Facilities</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Water system upgrades, sewer system, study and 80,000# road upgrades throughout town
<b>Apple River: Railroad Study and Transportation Infrastructure Improvements</b>	n/a	n/a	Technical Assistance, Public Safety, Economic Development	n/a	n/a	Study municipal railroad crossings, including public safety impacts; upgrade transportation infrastructure in proximity to crossings

## List of Projects

## FY 2014-2019 CEDS Project List

Updated 4/29/2016

Project Name (& Champion)	Estimated Cost	50% Local Match Source	Purpose	Possible Start Date (Year)	Potential Job Creation/Retention	Project Summary
<b>East Dubuque: Route 35 N - Water and Sewer Extension</b>	\$1,100,000	CDAP ED, EDA	Economic Development – provide municipal services for commercial and industrial properties	2017	200	Engineering is complete; extension of 7,800 LF of sanitary sewer and a booster pump station
<b>East Dubuque: Frentress Rail Relocation Feasibility Study</b>	\$15,000	DCEO, IDOT, BNSF	Public Safety and Economic Development	2017	75 to 100 (retained)	Study and evaluate the feasibility of consolidating approximately 3 miles of 2 single-track railroad lines into one corridor
<b>East Dubuque: Frentress Rail Relocation and Overpass Construction</b>	\$5,500,000	EDA, BNSF, IDOT, CDAP ED	Public Safety and Economic Development – eliminate at-grade railroad crossings and development of prime commercial property		200	Construction of an overpass and relocation of 2 rail tracks to allow for development along Route 20
<b>East Dubuque: Highway 20 Access</b>	\$600,000	IDOT	Public Safety and Economic Development		50	Engineering and construction of an intersection required for commercial and industrial access to Highway 20
<b>East Dubuque: Levy Rip Rap</b>	\$35,000	FEMA, USDA, USACE, City	Public Safety		2	Continued flood protection for residents in Flats and Shore Acres subdivisions, located adjacent to the Mississippi River
<b>East Dubuque: Loop Water Systems</b>	\$250,000	City	Public Safety	2018	10	Engineering work to loop together 2 water systems (connecting north and east systems)
<b>East Dubuque: Water Meter Reading System</b>	\$60,000	City	Public Safety	2016	2	Update current water system, which is not compatible with billing software and create reading errors
<b>East Dubuque: Water Tower Rehabilitation</b>	\$250,000	CDAP, USDA, IEPA	Public Safety	2017	4	Project is for engineering work to estimate the costs to the city for repairs to both towers
<b>East Dubuque: New Upper Zone Water Tower</b>	\$700,000	CDAP, IEPA, USDA	Public Safety and Economic Development	2016	n/a	Construct new water tower in the Park Lane area to replace the Highland Drive standpipe
<b>East Dubuque: Water Main Improvements</b>	\$200,000	CDAP, IEPA, USDA	Public Safety	2016	n/a	New water main on Hiawatha Drive and Park Lane to Apple Street

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

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<b>East Dubuque: Mount Vernon Heights Water Main Connection</b>	\$250,000	CDAP, IEPA, CDAP	Public Safety	2017	n/a	Connect the city's water service to Mount Vernon Heights to replace an aging and low capacity system
<b>East Dubuque: Wastewater Treatment Plant Improvements</b>	n/a	n/a	Public Safety	2016	n/a	Repair and upgrade the city's wastewater treatment plant
<b>East Dubuque: 3rd Street Drainage Ditch</b>	\$2,500,000	FEMA	Public Safety – repair crumbling parts of drainage ditch	2018	n/a	Reconstruction of a drainage ditch along Route 35/downtown district that discharges into a tributary of the Mississippi River
<b>East Dubuque: Downtown Lighting Project</b>	\$200,000	IDOT, USDA, JoCarroll	Public Safety and Economic district	2016	n/a	Replace street lighting, with all wiring bored underground to enhance the downtown district.
<b>East Dubuque: Shore Acres Buyout</b>	n/a	FEMA	Public Safety	n/a	n/a	Acquire flood prone properties in the Shore Acres development
<b>East Dubuque: Public Water Supply Security Measures</b>	n/a	FEMA, HUD	Public Safety	n/a	n/a	Install security fencing, lighting, and related enhancements around the city's water supply facilities
<b>East Dubuque: Water and Sewer Extensions for New Residential Subdivision</b>	\$250,000	Private Developer, TIF	Economic Development	2016	n/a	Provide municipal water and sewer services for a new 100-home subdivision



**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Elizabeth: Pleasant Street Road Repairs</b>	\$500,000	Motor Fuel Tax, TIF, County Road and Bridge Fund, DCEO, USDA	Repair heavily traveled street to nursing home	n/a	n/a	Complete tear out and replacement of existing street, new water and sewer services, and new sidewalk
<b>Elizabeth: South Madison Street Road Repairs</b>	\$750,000	Motor Fuel Tax, TIF, County Road and Bridge Fund, DCEO, USDA	Repair street and provide improved roadway	n/a	0	Reconstruct three blocks of roadway with new storm sewer, curb and gutter, and new sidewalks
<b>Elizabeth: Sanitary Sewer Extension to Pleasant Hill Subdivision</b>	\$650,000	Sewer Fund, Bonding, USDA, IEPA	Extend village limits	n/a	0	Expand village limits, extend sanitary sewer to subdivision, and abandon private septic systems
<b>Elizabeth: Sanitary Sewer Services Along Highway 20 W</b>	\$1,500,000	Sewer Fund, Bonding, TIF, USDA, IEPA, EDA	Encourage commercial development along Highway 20 on the west end and annex in subdivision	n/a	50 to 100	Construct a new sanitary sewer lift station and extend sewer services to west side of village; provide sanitary sewer to Betsy Drive subdivision and abandon private septic systems
<b>Elizabeth: Walking Trails</b>	n/a	DNR, DCEO, IDOT ITEP and/or SRTS	Provide recreational activities for residents and possible multi-use path to the school	n/a	0	Construct walking trails/multi-use paths within the village and to River Ridge Schools
<b>Elizabeth: Route 20 Water main Replacement – Phase V</b>	\$400,000	DCEO, IEPA, USDA	Provide improved water service and fire protection to residents and businesses along Route 20 E	n/a	0	Relocate/replace existing iron pipe, allowing better access to and maintenance of the main; provide improved water service
<b>Elizabeth: Locust Street Sanitary Sewer</b>	\$750,000	Sewer Fund, USDA, DCEO, IEPA	Repair failing sanitary sewer main.	2016	0	Line sanitary sewer main from Route 20 to Myrtle Street to address failing/crumbling line.
<b>Elizabeth: Downtown Streetscape Project</b>	\$750,000	TIF, BDD, USDA, IDOTs ITEP	Improve sidewalks and enhance the downtown district	2017	85	
<b>Elizabeth: Industrial Park</b>	\$1,500,000	EDA, TIF, BDD	Creation of industrial park			
<b>Elizabeth: Commercial / Retail Park</b>	\$1,000,000	TIF, BDD, Bonding	Creation of a commercial / retail park			

<b>Elizabeth: Residential Subdivision</b>	\$1,000,000	TIF, private investment	Construct planned residential subdivision			
<b>Menominee: n/a</b>	\$750,000	TIF, BDD, USDA, IDOTs ITEP	Improve sidewalks and enhance the downtown district			
<b>Hanover: Sanitary Sewer Lining</b>	n/a	n/a	Line the village's sanitary sewer system	n/a	n/a	Crews will line the village's sanitary sewer system
<b>Galena: Turner Hall Renovations</b>	\$450,000	Turner Hall Fund, Grants, Foundation Fund, General Fund	Expanded facility, deteriorated facility	2015	0	Repair existing roof, add insulation, paint interior, replace sprinkler system, install new kitchen addition
<b>Galena: CIP 5-Year Street Improvement Project</b>	\$1,100,000	Sales Tax, General Fund	Improve safety and condition of streets; improve safety of pedestrian ways	2015-2018	0	Reconstruct streets, overlay streets, curb and gutter, sidewalks
<b>Galena: Downtown Sidewalk and Crosswalk Replacement</b>	\$250,000	Sales Tax, General Fund	Improve pedestrian safety in the downtown business district	2015	0	Replace deteriorated concrete sidewalks and crosswalks
<b>Galena: Additional Parking at Recreation Park</b>	\$100,000	Sales Tax, General Fund	Additional parking for Recreation Park	2015	0	Add diagonal or perpendicular parking on the east side of the entry road to the pool
<b>Galena: Building for Additional Storage</b>	\$125,000	Sales Tax, General Fund	Additional storage for public works equipment	2015	0	Construct a storage building for the public works department
<b>Galena: Annual Sidewalk Replacement Program</b>	\$50,000	Sales Tax, General Fund	Improve pedestrian safety	2015-2018	0	Systematic replacement of deteriorated sidewalks throughout the community; the replacement schedule should be based on the results of the comprehensive inventory, condition assessment, and prioritization
<b>Galena: Replace Green Street Steps</b>	\$75,000	Sales Tax, General Fund	Improve pedestrian safety	2015	0	Replace deteriorated concrete steps between Main Street and Bench Street on Green Street
<b>Galena: Paint and Upgrade Water Tower at Well 5 (Franklin Street)</b>	\$150,000	Water Fund	Preventive maintenance	2015	0	Repairing, upgrading, and painting the water tower
<b>Galena: Paint and Upgrade Dodge Street Standpipe</b>	\$100,000	Water Fund	Preventive maintenance	2017	0	Paint the exterior of the water tower and make exterior improvements to meet current life/safety code

<b>Galena: Construct New Well and Pump House at Horseshoe Mound</b>	\$800,000	Water Fund	Provide a reliable water source to the east side of Galena	2015	0	Construct a new well and pump house on the east side of the Galena River
<b>Galena: West End Diversion Sewer</b>	\$120,000	Sewer Fund	Prevent sewer backups near schools on Franklin Street	2015	0	Install a new sewer main near US 20 and Bartell Drive to divert the sewer flow from the west end to the Hughlett's sewer main
<b>Galena: Bouthillier Street Lift Station</b>	\$35,000	Sewer Fund	Improve operating efficiency by removing 12 proprieties from a combined storm sewer/sewer	2015	0	Installation of pumps in the lift station chamber at the intersection of Bouthillier Street and Park Avenue
<b>Galena: Third and Rives Sewer Main Extension</b>	\$325,000	Sewer Fund, State Grant, Low Interest Loan	Install sewer main to convert businesses and residential from septic to sewer	2015	0	Install new sewer main in Third and Rives streets to convert business and residences from septic to sewer
<b>Galena: Hughlett Creek Sewer main Replacement</b>	\$135,000	Sewer Fund	Preventive maintenance, systematic replacement	2015	0	Replace undersized and deteriorated sewer main in the Hughlett Creek valley below Dewey Avenue
<b>Galena: Madison and Fifth Street Sewer Main Extension</b>	\$220,000	Sewer Fund	Install sewer main to convert large residential cluster from septic to sewer	2017	0	Install sanitary sewer main in the area of Madison and Fifth streets to convert 8 homes from septic to sewer
<b>Galena: Relocate Police Building</b>	\$2,500,000	General Fund	Deteriorated facility, systematic replacement	2018	0	Relocate police department (current department is undersized and deteriorated)
<b>Galena: Purchase Property for Fire Training Facility</b>	\$225,000	Fire Fund	Operating efficiency, health safety	2015	0	Purchase land and training containers for a new training facility that could include smoke training containers and a smoke/rope training tower
<b>Galena: Fire Station Addition</b>	\$630,000	Fire Fund	New/expanded facility	2015	0	Construct second story addition over garage bays to house fitness center and bunk rooms for possible paid, on call fire employees
<b>Galena: Construction of Galena River Trail: Phase 3 to Aiken</b>	\$850,000	Sales Tax, General Fund	Resource conservation, expanded facility	2015	0	Construction of the final phase of the Galena River Trail; includes trail building and fencing to separate the trail from the live railroad
<b>Galena: Depot Improvements for Amtrak</b>	\$300,000	Sales Tax, General Fund	Deteriorated facility, expanded facility	2015	0	Construct a new platform and associated facility for Amtrak passenger rail service
<b>Galena: Turner Hall Energy Efficiency Projects</b>	\$45,000	Turner Hall Fund, General Fund	Resource conservation, operating efficiency	2015	0	Install custom storm windows on Turn Hall windows; make building more efficient to heat and cool; install HVAC system to allow remote monitoring and operation

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

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<b>Scales Mound: Road Drainage and Resurfacing</b>	n/a	n/a	Complete road drainage and resurfacing	n/a	n/a	n/a
<b>Scales Mound: Village Hall Renovation</b>	n/a	n/a	Renovation and improvement project to help comply with ADA	n/a	n/a	n/a
<b>Scales Mound: Village Maintenance Building Expansion</b>	n/a	n/a	Complete expansion	n/a	n/a	n/a
<b>Scales Mound: Village Park Renovation</b>	n/a	n/a	Complete renovation	n/a	n/a	Install lighting, walking paths, and underground utilities
<b>Scales Mound: Pump House 3 Renovation</b>	n/a	n/a	Renovation and backup	n/a	n/a	Install backup generator for water system
<b>Scales Mound: Lift Station Generator</b>	n/a	n/a	Backup	n/a	n/a	Install backup generator for wastewater lift station
<b>Scales Mound: Infrastructure Extensions</b>	n/a	n/a	Extend infrastructure to recently annexed TIF areas	n/a	n/a	n/a
<b>Scales Mound: Municipal Wi-Fi</b>	n/a	n/a	Expand the village's free, municipal Wi-Fi service	n/a	n/a	n/a
<b>Scales Mound: Last Mile Residential and Commercial Fiber Optics</b>	n/a	n/a	Provide fiber optic to each house and business throughout the village	n/a	n/a	n/a
<b>Scales Mound: Charles Mound</b>	n/a	n/a	Acquire and develop Charles Mound (the highest elevation in Illinois) as a tourist destination	n/a	n/a	n/a

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Scales Mound: Improvements to Storm and Sanitary Sewers and Water System</b>	n/a	n/a	Improve existing system for residents and development	Anytime	n/a	Repair sewer lines to reduce clean water infiltration and provide services to new areas and increase water pressure in existing areas
<b>Scales Mound: Railroad Study and Transportation Infrastructure Improvements</b>	n/a	n/a	Technical Assistance, Public Safety, Economic Development	n/a	n/a	Study municipal railroad crossings, including public safety impacts; upgrade transportation infrastructure in proximity to crossings

## List of Projects

## FY 2014-2019 CEDS Project List

Updated 4/29/2016

Project Name (& Champion)	Estimated Cost	50% Local Match Source	Purpose	Possible Start Date (Year)	Potential Job Creation/Retention	Project Summary
<b>Stockton: Sanitary Sewer Improvements</b>	\$1,000,000	DCEO, EDA, TIF, Bonding, IEPA	Dedicated line for Stockton Cheese to eliminate backups	n/a	n/a	n/a
<b>Stockton: Wastewater Treatment Plant Upgrades</b>	\$10,000,000	DCEO, EDA, IEPA, Bonding	Provide upgrades to existing wwtf plant to handle increased waste from local businesses	2017		Expand and upgrade the existing wastewater treatment plant
<b>Stockton: East Carpenter Avenue Road Improvements</b>	\$400,000	Motor Fuel Tax, Jo Daviess County Road & Bridge, IDOT	Repair street, redirect truck traffic, and add sidewalks to provide a better and safer road	n/a	0	Large volume of heavy truck traffic; complete tear out and rebuild of road from Route 78 to Simmons; construct new sidewalk
<b>Stockton: New Community Building</b>	\$750,000	General Fund, Bonding, Stockton Park District	To provide a community building for community events	n/a	0	Construct a new community building that could house 200 to 300 people; provide open meeting space with kitchen facilities
<b>Stockton: New Industrial Park</b>	n/a	General Fund, TIF, Bonding	To create a new Industrial Park to provide land for light manufacturing	n/a	100 to 200	The proposed industrial park area is located at the south side of the village near existing industry; the DURA roadway project will provide a new road through the industrial park area
<b>Stockton: North Stockton Street Roadway Improvements</b>	\$500,000	Motor Fuel Tax, Jo Daviess County Road & Bridge, IDOT	Provide weighted street for truck traffic	n/a	n/a	Roadway improvements at intersection of Route 20 and N Stockton Street; accommodate heavy truck traffic from Stockton Travel Center
<b>Stockton: Roadway Improvements</b>	\$500,000	Motor Fuel Tax, Jo Daviess County Road & Bridge, IDOT	Repair streets to provide improved travel safety	2015	0	Roadway repairs in village
<b>Stockton: Senior Housing Complex</b>	n/a	TIF, Tax Credits, Bonding	Provide senior housing living facilities for the elderly	n/a	n/a	Construct a senior housing facility near existing nursing home; provide apartments and assisted living facilities
<b>Stockton: West Railroad Avenue Road Improvements</b>	\$400,000	Motor Fuel Tax, Jo Daviess County Road & Bridge, IDOT	Provide weighted street for trucks and safer road for pedestrians	n/a	10	Complete tear out and rebuild to 80,000 pound roadway from Route 78 to N Rush Street; widen with storm drains and add sidewalk

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Warren: Water Tower Demolition</b>	\$30,000	n/a	Demolish old water tower and haul away material	Anytime	n/a	n/a
<b>Warren: Sidewalk Replacement</b>	\$500,000	Bank Loan, TIF, BDD, MFT, USDA	Health and safety	2015	0	Construct new sidewalk from Pearl to Water and Burnett to Water streets in downtown
<b>Warren: Demolish Blighted Buildings</b>	\$30,000 to \$50,000	n/a	Improve business district and create opportunities for new businesses	2015	1 to 5	Will remove unsightly and unsafe buildings
<b>Warren: CIPP Lining Sewer 8" and 10"</b>	\$600,000	Sewer Funds	Improve infrastructure	n/a	0	Complete lining in the northeast section of Burnett, Freeman, and Washington
<b>Warren: Install All-Call System</b>	n/a	FEMA	Announce emergency warnings	n/a	0	Install warning system to use in case of village emergencies
<b>Warren: GIS Mapping – Utilities and TIF District</b>	\$3,000	TIF Funds, Water, Sewer Funds, FEMA	Create a utilities map for use during emergencies	2015	0	Will work with Jo Daviess County GIS; may hire an intern
<b>Warren: Safe Routes to School Sidewalk</b>	n/a	MFT, TIF, BDD, IDOT	Safety of children and residents	2016	0	Replace/install sidewalks where none currently exist and replace broken/dangerous sidewalks
<b>Warren: Refurbish/Rehabilitate Water Tower</b>	\$50,000 to \$100,000	CDAP, IEPA, USDA, TIF	Backup for new water tower	n/a	0	Inside inspection and sanitize; outside rehabilitation and paint
<b>Warren: Smoke Testing Sewer Clean and Televis</b>	\$500/site, \$4,500/year	Sewer Fund, General Fund, IRWA	Test for infiltration/ground water	n/a	0	Smoke and dye test sections over multi-year period
<b>Warren: Sewer and Water Extensions</b>	\$43,000	Water and Sewer Funds, IEPA, DCEO, USDA	Future subdivision/new home growth	n/a	0	Extend lines from Jefferson Street going south then east to Fielder Road



**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
Lee County: Reynolds Road	\$800,000	n/a	HMA surfacing from Ashton to Franklin Grove	2015	Retention	Maintenance
Lee County: Reynolds Road	\$400,000	n/a	HMA surfacing from Brooklyn Road to Route 251	2015	Retention	Maintenance
Lee County: Angling Road	\$535,000	n/a	Surfacing from S Paw Paw Road to LaSalle County	2015	Retention	Maintenance
Lee County: Franklin Road Bridge	n/a	n/a	n/a	n/a	n/a	Bridge deck hydro-demolition and latex modified concrete overlay
Lee County: Hamilton Road	n/a	n/a	n/a	n/a	n/a	Replace deck beam
Lee County: Township Bridges	n/a	n/a	n/a	n/a	n/a	n/a
Lee County: Harmon to Walton HMA	n/a	n/a	n/a	n/a	n/a	n/a
Lee County: Angling Road HMA	n/a	n/a	n/a	n/a	n/a	n/a
Lee County: LaMoille Road HMA	n/a	n/a	n/a	n/a	n/a	n/a
Lee County: Township and County Seal Coat and HMA	n/a	n/a	n/a	n/a	n/a	n/a

**ist of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

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<b>Lee County: Steward Area Transportation Study</b>	n/a	n/a	Review and assess traffic flows resulting from development	n/a	n/a	n/a
<b>Lee County: Steward Road Upgrade Elva Road Bypass and Paw Paw Road/Perry Road Improvements to I-39</b>	\$13.75 million	n/a	Expansion of the Lee County Industrial Railpark development	n/a	n/a	n/a
<b>Lee County: Water and Sewer Extensions from the Lee/Ogle County Line to Elva Road</b>	\$5 million	n/a	Expansion of the Lee County Industrial Railpark development	n/a	n/a	n/a
<b>Lee County: Rail Extension of the City of Rochelle Railroad from Lee/Ogle County line to Village of Steward</b>	\$13.6 million	n/a	Expansion of the Lee County Industrial Railpark development	n/a	n/a	n/a
<b>Lee County: Industrial Railpark General Infrastructure</b>	n/a	n/a	Expansion of the Lee County Industrial Railpark development	n/a	n/a	Expand and enhance existing infrastructure, including water, sewer, transportation, and communications systems
<b>Amboy: Green River Industrial Park Infrastructure</b>	n/a	n/a	Technical Assistance	n/a	n/a	Creation and implementation of a plan for public works and facilities at site
<b>Amboy: Storm Water System Improvements</b>	n/a	n/a	Technical Assistance	n/a	n/a	Upgrade the current system and land of holding areas in city to properly drain, hold, or slow water runoff
<b>Amboy: Park Upgrades and Additions</b>	n/a	n/a	Provide technical assistance and seek funds for the parks	n/a	n/a	Improvements to existing parks in town and addition of new park space to the north side
<b>Ashton: n/a</b>						

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

**List of Projects**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Dixon: Industrial Park Drive Infrastructure</b>	n/a	n/a	Improve and expand	Anytime	n/a	Public works and facilities for Industrial Park Drive east to IL Route 52
<b>Dixon: River Street Reconstruction</b>	\$3.7 million	City	Widen, repair infrastructure	2015	50	New street, widen
<b>Dixon: Bloody Gulch Road</b>	\$4.3 million	City	Enhance commercial development	2016	350 to 400	Three lanes, multi-use path
<b>Dixon: Eagle View Pathway Over River</b>	\$6.7 million	City	Multi-use bike and pedestrian pathway to connect to park district trail system	2017	225	Convert former railroad piers to pathway over river
<b>Dixon: Downtown Streetscape Project</b>	\$5 million	City, TIF	Enhance historic downtown	2015	200	New street lights and sidewalks
<b>Franklin Grove: Public Works Upgrades</b>	n/a	n/a	Technical Assistance	n/a	n/a	Upgrade current systems to increase capacity and support future growth
<b>Harmon: n/a</b>						
<b>Lee: n/a</b>						
<b>Nelson: n/a</b>						

**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Paw Paw: I-39 Development Opportunities</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Extend water and sewer to I-39 along Chicago Road to enhance economic development opportunities
<b>Paw Paw: Peru Street Project: Phase 2</b>	n/a	TIF, DCEO, Motor Fuel	Install curb, gutter, sidewalk, and improved road	n/a	n/a	Curb, gutter, sidewalk, and paving
<b>Paw Paw: Village Water</b>	n/a	Water, TIF, IEPA	Replace undersized mains to improve water service	n/a	n/a	Replace old 4" main with 8" or 12" main
<b>Paw Paw: Sidewalk Upgrade</b>	n/a	General Fund, TIF	Sidewalks throughout the village that are handicap accessible	n/a	n/a	Install sidewalks off all streets, consistently sized, and handicap accessible
<b>Sublette: Public Works Upgrades</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Upgrade current systems to increase capacity and support future growth
<b>Sublette: Street Improvements</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Improve streets, including curb, gutter, and sidewalks
<b>Sublette: Maintenance Building</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Construction of a new maintenance building on city owned property
<b>Sublette: Downtown Incubator</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Determine the feasibility of constructing an incubator for business development in the downtown

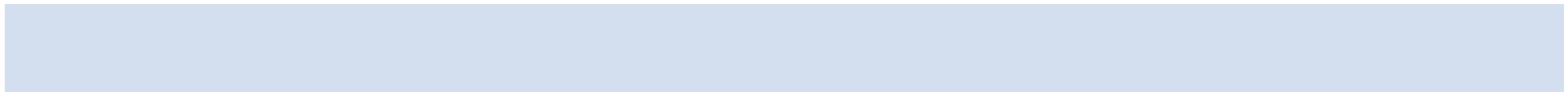
**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

**List of Projects**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Steward: Well 2</b>	\$30,000	Water Fund	Keep Well 2 operational	2015	0	Pull pump and piping and replace or repair as necessary
<b>Steward: Water Tower</b>	\$7,000	Water Fund	Improve appearance	2015	0	Power wash tower
<b>Steward: Train Depot Improvements</b>	\$25,000	DCEO, General Fund	Improve bathroom facilities and infrastructure	2015	3	Install bathroom infrastructure
<b>Steward: Village Hall Roof</b>	\$5,000	General Fund	Repair/re-roof village hall	2015	0	Repair/re-roof village hall
<b>Steward: Steward Avenue Water Main – Dewey Street to Clark Street</b>	\$100,000	Water Fund	Improve pressure, flow, and water quality	2015	0	Replace undersized 4" mains
<b>Steward: Street Resurfacing – North of Main and West of Railroad</b>	\$48,000	MFT	Improve 7 blocks of city streets	2015	0	Resurface and improve infrastructure
<b>Street Resurfacing – North of Main and East of Railroad</b>	\$56,000	MFT	Improve 8 blocks of city streets	2016	0	Resurface and improve infrastructure

**West Brooklyn: n/a**



**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Ogle County: Jack Dame Road Overpass/City of Rochelle</b>	\$18,000,000	City, IDOT, ICC, UP Railroad	Grade separation over railroad tracks	2015	200-300	Connects Route 38 to I-39 and the Global III Intermodal Park
<b>Ogle County: I-88/Thorpe Road Interchange/Ogle County</b>	\$35,000,000 to \$40,000,000	IDOT, FHWA, Tollway Authority	Access on to I-88 from Intermodal Park	2018	100+	New interchange will reduce traffic in to city and improve truck access to I-88
<b>Ogle County: Southwest Truck Loop/Ogle County</b>	\$3,500,000	City, Developer, IDOT	120,000 pound truck route	2015	100+	Connect Intermodal Park to sites to break down overweight loads to legal limits
<b>Ogle County: White Rock Township - Construction of Sanitary Sewer System</b>	\$2,030,000	n/a	Construction of lift station and force main from Rochelle	2015	n/a	Community currently lacks a functioning sewer system
<b>Adeline: n/a</b>						
<b>Byron: Mill Road - Colfax Street to City Limits</b>	\$1,500,000	Anticipated 50%	Upgrade rural cross section to curb and gutter with bike path	2015	Temporary Construction Crews	Existing roadway is badly deteriorated due to traffic; needs storm sewer system, curb and gutter, and bike path to provide safety for kids walking and riding bikes to school
<b>Byron: Third Street – Lafayette Street to Route 2</b>	\$3,000,000	MFT Funds	Upgrade major street with curb and gutter, sidewalk and infrastructure	2015	Temporary Construction Crews	Existing roadway is badly deteriorated due to traffic; needs storm sewer system, curb and gutter, and sidewalk
<b>Byron: Headworks Replacement and Safety Upgrades to Wastewater Treatment Plant</b>	\$2,000,000	Sewer Bonds	n/a	2015	0	Replace headworks, walkways, railing, and incoming pipes

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

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<b>Creston: Repaving Main Street</b>	\$300,000	Village, IDOT	n/a	2015	n/a	n/a
<b>Creston: Safe Routes to Schools Phase 2</b>	n/a	n/a	n/a	n/a	n/a	n/a
<b>Creston: Storm Water Retention</b>	n/a	n/a	Residential focus	n/a	n/a	n/a
<b>Davis Junction: Harvest Glenn Reconstruction</b>	\$1,180,000	n/a	Reconstruction of streets in Harvest Glenn subdivision	2015	n/a	n/a
<b>Davis Junction: Harvest Glenn Reconstruction</b>	\$1,000,000	MFT	Reconstruction of streets in Harvest Glenn subdivision	2015	n/a	Reconstruct from Autumn Wolf to Autumn Wood and Willow to end
<b>Davis Junction: Original Town Concrete Ditch Reconstruction</b>	\$120,000	n/a	Concrete in ditches to cut down on erosion	2015	n/a	n/a
<b>Davis Junction: IL Route 72 Ditch Construction</b>	\$45,000	n/a	Finish ditch work along IL Route 72	2015	n/a	n/a
<b>Davis Junction: Pond Reconstruction</b>	\$931,650	n/a	Improvements to storm water retention	2015	n/a	Improve pond aeration, bank erosion control
<b>Forreston: Sewer Treatment Plant Update</b>	\$2,700,000	IEPA Loan	Maintain compliance with IEPA effluent limits	2015	0	Treatment plant infrastructure upgrades

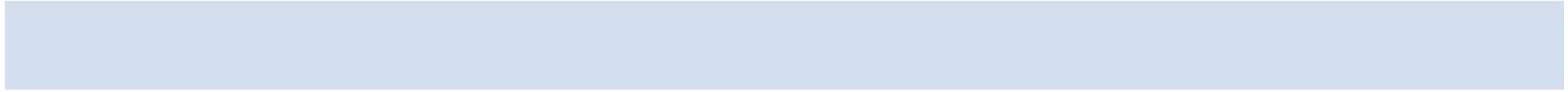


**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Monroe Center: Municipal Water</b>	\$1 million	n/a	Commercial development	2015	n/a	n/a
<b>Monroe Center: Expand/Extend Sewer</b>	n/a	n/a	Commercial development	2015	n/a	n/a
<b>Mount Morris: Community Facility Improvements</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Improvements to municipal campus, band shell, Coliseum Building, and museum
<b>Mount Morris: Park Upgrades</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Includes upgrades to existing parks, as well as Coliseum Building shower/rest room improvements
<b>Mount Morris: Public Works Upgrades</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Upgrade current systems to increase capacity and support future growth
<b>Mount Morris: Streetscaping</b>	\$250,000	Grant, MFT	Downtown Improvements	2015	n/a	Improve the appearance of Downtown Business District to enhance the area



**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Oregon: Public Works Facilities</b>	n/a	n/a	Public Works Assistance	Anytime	n/a	Water, sewer, and street improvements to serve industries Oregon and northeast extensions
<b>Oregon: 1<sup>st</sup> Street Upgrade</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Upgrade 1st Street to a 120,000 pound roadway
<b>Oregon: Railroad Track and Site Improvements</b>	n/a	n/a	n/a	Anytime	n/a	Enhance railroad track and spur line access; associated infrastructure upgrades
<b>Oregon: Street and Sidewalk Improvements and Repairs</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Improve streets, including curb, gutter, and sidewalks
<b>Oregon: Manhole Cover Replacement</b>	n/a	n/a	Public Works Assistance	Anytime	n/a	n/a
<b>Oregon: Traffic Sign Retro- Reflectivity</b>	n/a	n/a	Public Works Assistance	Anytime	n/a	n/a
<b>Oregon: Wastewater Treatment Plant</b>	n/a	n/a	Public Works Assistance	Anytime	n/a	n/a
<b>Oregon: Lift Stations</b>	n/a	n/a	Public Works Assistance	Anytime	n/a	n/a
<b>Oregon: Water Reservoir, Booster Pump, and Well Improvements</b>	n/a	n/a	Public Works Assistance	Anytime	n/a	n/a
<b>Oregon: Water Meter Replacement</b>	n/a	n/a	Public Works Assistance	Anytime	n/a	n/a

## List of Projects

## FY 2014-2019 CEDS Project List

Updated 4/29/2016

Project Name (& Champion)	Estimated Cost	50% Local Match Source	Purpose	Possible Start Date (Year)	Potential Job Creation/Retention	Project Summary
<b>Oregon: Fire Hydrant and Valve Replacement</b>	n/a	n/a	Public Safety	Anytime	n/a	n/a
<b>Oregon: City Hall, Streets Department/Maintenance Garage, Police Station, Coliseum, and Depot</b>	n/a	n/a	City Services, Community Facilities, Tourism	Anytime	n/a	Assessment of facilities; re-purposing, upgrades, and/or renovations
<b>Oregon: Downtown Facade Upgrades and City-Wide Beautification</b>	n/a	n/a	Technical Assistance	Anytime	n/a	Improve facades and aesthetics in the downtown business district and other locations in Oregon
<b>Oregon: Tree Maintenance</b>	n/a	n/a	n/a	Anytime	n/a	n/a
<b>Oregon: Energy Efficiency Initiatives</b>	n/a	n/a	Address electric and natural gas costs; improve sustainability	Anytime	n/a	Invest in city-wide energy efficiency measures
<b>Oregon: TIF, RLF, and Enterprise Zone</b>	n/a	n/a	Establish a TIF district, RLF, and enterprise zone in Oregon	Anytime	n/a	Commission studies and establish ordinances for the creation of various economic development tools
<b>Polo: New Municipal Well</b>	\$750,000	DCEO, IEPA, USDA	Additional water source	n/a	2	Construction of a new municipal well to supplement/replace old wells
<b>Polo: Road Repair</b>	\$100,000	MFT, DCEO, USDA	Repair heavily traveled truck road	2015	0	Complete tear out and replacement of existing street, new curb and gutter where needed
<b>Polo: Downtown Streetscape</b>	\$10,000	TIF, USDA	Beautification of downtown area to attract/re-attract more visitors and businesses	2015	0	Purchase seasonal signage, flower potting and hanging baskets, planters
<b>Polo: Power Generators</b>	n/a	TIF, USDA	Backup system for outages at water/sewer plants and lift stations	n/a	n/a	Purchase generator for power outages

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Rochelle: Jack Dame Road Overpass/City of Rochelle</b>	\$18,000,000	City, IDOT, ICC, UP Railroad	Grade separation over railroad tracks	2015	200-300	Connects Route 38 to I-39 and the Global III Intermodal Park
<b>Rochelle: City Airport Runway Extension/City of Rochelle</b>				<b>Completed</b>		
<b>Rochelle: City Industrial Rail Extension/City of Rochelle</b>				<b>Completed</b>		
<b>Rochelle: Extension of Water &amp; Sewer lines/City of Rochelle</b>				<b>Completed</b>		
<b>Rochelle: I-88/Thorpe Road Interchange/Ogle County</b>	\$35,000,000 to \$40,000,000	IDOT, FHWA, Tollway Authority	Access on to I-88 from Intermodal Park	2018	100+	New interchange will reduce traffic in to city and improve truck access to I-88
<b>Rochelle: North Dement Road/Extension/City of Rochelle</b>	\$1,500,000	City, Developer, IDOT	Expansion of the Rochelle Tech Park	2015	50+	North Dement is a gravel road which needs upgrading
<b>Rochelle: Dement Road Extension/City of Rochelle</b>	\$5,500,000	City, Developer, IDOT	Connect Industrial Park to I-39 via overpass	2015	200-300	Truck access directly to I-39 without going through town
<b>Rochelle: Southwest Truck Loop/Ogle County</b>	\$3,500,000	City, Developer, IDOT	120,000 pound truck route	2015	100+	Connect Intermodal Park to sites to break down overweight loads to legal limits
<b>Stillman Valley: Intermodal Facility</b>	\$5,000,000	EDA, IDOT, TIF, Private Developers	Create an intermodal facility and industrial area for economic development purposes	2017	50+	Annex land, develop infrastructure, provide rail access for new intermodal and industrial area
<b>Stillman Valley: Commercial Development</b>	\$1,000,000	TIF, BDD, Private Developers	Provide for commercial / retail development along highway	n/a	n/a	Assist in attracting new commercial/retail development along highway.
<b>Stillman Valley: Sidewalk Construction</b>	\$500,000	IDOT, MFT, General Fund	Provide new sidewalks for a safer walking environment	n/a	n/a	Construct new sidewalk to provide a complete sidewalk network to / from schools.

**List of Projects**

**FY 2014-2019 CEDS Project List**

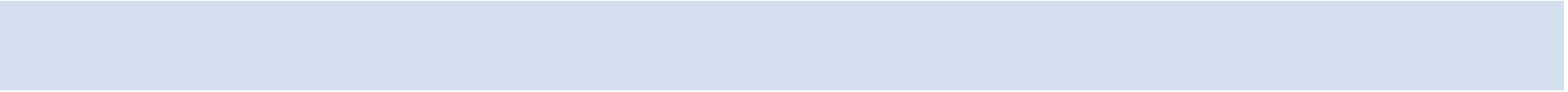
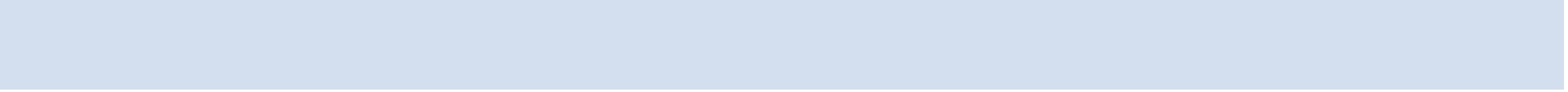
**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Stephenson County: Mill Race Crossing Industrial Park</b>	\$6,206,000	City, County, State Grants	Establish shovel-ready industrial park	2015	500+	Create shovel-ready industrial park; extend water, sewer, and upgrade roads
<b>Stephenson County: Albertus Airport Development</b>	\$5,744,000	City, County, State Grants	Develop Albertus Airport and abutting land for airport related uses	2015	250+	Extend water and sewer; upgrade highway and airport infrastructure
<b>Stephenson County: Lamm Road Industrial Corridor</b>	\$5,004,000	City, County, State Grants	Develop Lamm Road Industrial Corridor from city boundary to Albertus Airport	2017	300+	Extend water and sewer; upgrade roadway
<b>Stephenson County: Raceway Park Feasibility Study &amp; Infrastructure</b>	n/a	n/a	Develop land for NASCAR-certified raceway	n/a	n/a	Feasibility study and construction, including infrastructure upgrades
<b>Cedarville: Oak Ridge Drive Lift Station</b>	\$55,000	n/a	n/a	n/a	n/a	Replace generator, lid, and control panel
<b>Cedarville: Water Testing</b>	\$6,000	n/a	n/a	n/a	n/a	n/a
<b>Cedarville: Harrison Street Sanitary Sewer Replacement: Manhole 85 to 81</b>	\$47,500	n/a	n/a	n/a	n/a	Replace sanitary sewer
<b>Cedarville: Harrison Street Sanitary Sewer Replacement: Manhole 69 to 67</b>	\$55,000	n/a	n/a	n/a	n/a	Replace sanitary sewer

**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Dakota: Main Street - Route 75 to Dakota Road</b>	\$1,500,000	MFT	Reconstruction of existing high volume street that has failed	2015	Temporary Construction Crews	Existing roadway is badly deteriorated due to traffic; needs storm sewer system and curb/ gutter/bike path to provide safe routes for students
<b>Dakota: Water System Improvements</b>	\$1,500,000	MFT	Upgrade existing water system distribution system, elevated tank, and wells 1 and 2	2015	Temporary Construction Crews	Existing system is deficient in providing fire protection
<b>Dakota: Lift Station Upgrades</b>	\$150,000	Sewer Funds	Maintenance project to recondition existing lift stations with pump, high efficiency motors and telecom system for monitoring	2015	Temporary Construction Crews	Existing lift stations need pump, motor, and control/alarm system maintenance

Davis: n/a



**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

**List of Projects**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Freeport: Investing in Manufacturing Communities</b>	n/a	n/a	Development	2015	n/a	n/a
<b>Freeport: Pecatonica Prairie Path – Tutty’s Crossing East to US 20 Bypass</b>	\$2 million	n/a	Development	2017	n/a	n/a
<b>Freeport: Album Street Corridor Brownfields Cleanup</b>	\$720,000	n/a	Development	2015-2017	n/a	Prepare properties for demolition
<b>Freeport: Ostendorf Property</b>	n/a	n/a	Development	n/a	n/a	n/a
<b>Freeport: Moll Property</b>	n/a	n/a	Development	n/a	n/a	n/a
<b>Freeport: Lamm Road Extension</b>	n/a	n/a	Establish a business/industrial corridor	n/a	n/a	n/a
<b>Freeport: Airport Land</b>	n/a	n/a	Development	n/a	n/a	Inside and outside of fence
<b>Freeport: Plaza Hotel</b>	n/a	n/a	Development	n/a	n/a	n/a
<b>Freeport: Tuell Property</b>	n/a	n/a	Development	n/a	n/a	n/a
<b>Freeport: Oppold Family Property</b>	n/a	n/a	Development	n/a	n/a	n/a

**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Freeport: QBE and Abutting Five Acre Parcel</b>	n/a	n/a	Development	n/a	n/a	n/a
<b>Freeport: Citizens Plaza</b>	n/a	n/a	Development	n/a	n/a	n/a
<b>Freeport: Schnoes Property</b>	n/a	n/a	Development	n/a	n/a	n/a
<b>Freeport: Lincoln Business Park</b>	n/a	n/a	Development	n/a	n/a	n/a
<b>Freeport: Burchard Hills</b>	n/a	n/a	Development	n/a	n/a	n/a
<b>Freeport: JoAnne Fabrics Shopping Center</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: Morgan Property and 26/20 Bypass</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: Farm &amp; Fleet</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: Lincoln Mall</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: Rawleigh Office Complex / Other Facilities and Site Redevelopment</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a



**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Freeport: Carnegie Library</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: City Hall</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: Art Museum</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: Yellow Creek Mitigation Area</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: K-Mart</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: First Illini</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: Logan's, Rex TV, Sonic, and Freeport Fire Station Area</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: Former Race Track</b>	n/a	n/a	Redevelopment	n/a	n/a	n/a
<b>Freeport: Agricultural Entrepreneurship Center/Commercial Kitchen</b>	\$100,000	n/a	Provide business opportunities for agricultural producers	2015	n/a	Planning and implementation
<b>Freeport: Multimodal Station and Amtrak</b>	n/a	n/a	n/a	Ongoing	n/a	n/a

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Freeport: Boat Launch at Tutty's Crossing</b>	\$209,000	n/a	Provide recreational access to Pecatonica River	2015	Construction jobs	Build boat launch on Pecatonica River at Tutty's Crossing trailhead
<b>Freeport: Brownfields Assessment and Cleanup</b>	\$1,400,000	n/a	Prepare properties for development	2015	n/a	Assess and cleanup environmentally contaminated properties to prepare them for redevelopment
<b>Freeport: Clearwell Inspection and Sealing</b>	\$25,000	n/a	n/a	2015	n/a	n/a
<b>Freeport: Comprehensive Plan Update</b>	\$97,000	n/a	Update the city's comprehensive plan	2015	n/a	n/a
<b>Freeport: Elevated Water Storage Improvements</b>	\$1,585,000	n/a	n/a	2015	n/a	n/a
<b>Freeport: Housing Rehabilitation</b>	\$904,979	n/a	Improve properties to sustain city's tax base	2015	n/a	Rehabilitate properties owned or occupied by low-to-moderate income residents
<b>Freeport: Jane Addams Trail – Section B Construction</b>	\$3,250,000	City, Stephenson County, Freeport Park District, Orangeville	n/a	2015	Construction Jobs	Construction of Section B of Jane Addams Trail from Tutty's Crossing west to the Wes Block Trailhead
<b>Freeport: New Water Source - Well 9 and Building</b>	\$800,000	n/a	n/a	2015	n/a	n/a
<b>Freeport: Construction of Structures for Pecatonica Prairie Path</b>	\$1,500,000	City, Stephenson County, Freeport Park District	n/a	2015	Construction jobs	Construction of three structures, including a bridge over the Pecatonica River at Tutty's Crossing
<b>Freeport: Storm Sewer Construction - Rawleigh, Bidwell, Blackhawk, Cottonwood, Arcade Streets</b>	\$1,850,000	n/a	n/a	2015	n/a	n/a

## List of Projects

## FY 2014-2019 CEDS Project List

Updated 4/29/2016

Project Name (& Champion)	Estimated Cost	50% Local Match Source	Purpose	Possible Start Date (Year)	Potential Job Creation/Retention	Project Summary
Freeport: Streetscape Improvement on East Stephenson Street	\$267,500	HUD	n/a	2015	n/a	Streetscape improvements to East Stephenson Street west of the Pecatonica River Bridge
Freeport: Water Main Improvements	\$500,000	n/a	n/a	2015	n/a	n/a
Freeport: Water Treatment Plant Vulnerability Assessment Compliance	\$25,000	n/a	n/a	2015	n/a	n/a
Freeport: Water Treatment Plant Phosphorus Removal	\$11,825,000	n/a	n/a	2015	n/a	n/a
Freeport: Elevated Water Storage Improvements	\$1,585,000	n/a	n/a	2015	n/a	n/a
Freeport: Expansion of Public Transportation	\$600,000	n/a	n/a	2015	n/a	n/a
Freeport: New Water Source - Well 9 and Building	\$800,000	n/a	n/a	2015	n/a	n/a
Freeport: Storm Sewer Construction - Rawleigh, Bidwell, Blackhawk, Cottonwood, Arcade Streets	\$1,850,000	n/a	n/a	2015	n/a	n/a
Freeport: Water Main Improvements	\$500,000	n/a	n/a	2015	n/a	n/a
Freeport: Water Treatment Plant Vulnerability Assessment Compliance	\$25,000	n/a	n/a	2015	n/a	n/a

## List of Projects

## FY 2014-2019 CEDS Project List

Updated 4/29/2016

Project Name (& Champion)	Estimated Cost	50% Local Match Source	Purpose	Possible Start Date (Year)	Potential Job Creation/Retention	Project Summary
<b>German Valley: New Municipal Well</b>	\$900,000	Water, DCEO	Additional water source	2015	0	Construction of a new municipal well to provide a second source of water for the village
<b>German Valley: Water System Improvements Phase 2</b>	\$1,100,000	Water, DCEO	Update obsolete water treatment infrastructure	2015	0	Complete upgrade of water treatment plant servicing village's only water source
<b>German Valley: Emergency Repairs Well 1</b>	\$75,000	Water, DCEO	Repair only water source for village	2015	0	Emergency repair of Well 1
<b>Lena: ADA Accessible Curb Ramps</b>	\$3,800/ramp	Village	Increase Accessibility of Village Sidewalks	Anytime	Standard temporary construction	n/a
<b>Lena: Oak View Terrace Subdivision Sidewalk Connection</b>	n/a	n/a	Create a safe link between the outlying subdivision and Lena	n/a	n/a	Connect the Oak View Terrace Subdivision Sidewalk to Lena's existing sidewalk network
<b>Lena: East Lena Sanitary Lift Station/Project - Sewer Dept</b>	\$1 million	Village	Improved Sewer for East Part of Lena, Infrastructure for Industrial Development	n/a	Standard temporary construction	n/a
<b>Lena: Drainage Improvement Project</b>	\$43,000	Village	Keep Private Property from Flooding	2015	Standard temporary construction	n/a
<b>Lena: Drainage Improvement Project</b>	\$48,000	Village	Keep Private Property from Flooding, Prevention of Erosion of Banks and Roadways	2015	Standard temporary construction	n/a
<b>Lena: Drainage Improvement Project</b>	\$36,000	Village	Prevention of Water Ponding and Damage to Businesses	2016	Standard temporary construction	n/a
<b>Lena: Drainage Improvement Project</b>	\$740,000	Village	Prevention of Home Flooding and Creation of Retention Ponds	2015	Standard temporary construction	n/a

**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Lena: Tuck Pointing for Historical Water Tower - Water Dept</b>	\$20,000	Village	Preservation of Historic Water Tower	2016	Standard temporary construction	n/a
<b>Lena: Well Rehab - Water Dept</b>	\$30,000	Village	Municipal Well Rehabilitation	2017	Standard temporary construction	n/a
<b>Lena: Sewer Plant Clarifier Covers - Sewer Dept</b>	\$50,000	Village	Prevention of Mold in Clarifiers	2016	0	n/a
<b>Lena: Anaerobic Conversion of Sewer Plant - Sewer Dept</b>	\$357,000	Village	n/a	2018	Standard temporary construction	n/a
<b>Lena: New Police Station - Police Dept</b>	n/a	Village	Dedicated Station for Lena Police Department	2017	Standard temporary construction	n/a

Pearl City: n/a

Winslow: n/a

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Ridott: Slurry Seal Streets and Alleys</b>	\$40,000	n/a	Resurface Streets	2016	10	n/a
<b>Ridott: Playground Equipment</b>	\$20,000	n/a	Make Park More Usable	2015	3	n/a
<b>Rock City: Water System Improvements</b>	\$350,000	Water Funds	Upgrade existing water distribution system and Well 1; construct backup well	2015	Temporary Construction Crews	Existing system is deficient in providing fire protection; village has no backup well in the event of an emergency or the failure of Well 1
<b>Rock City: Main Street Improvements - Route 75 to Jefferson Street</b>	\$250,000	MFT	Improvements to Main Street, including drainage, curb and gutter, and new pavement	2015	Temporary Construction Crews	Existing lift stations need pump, motor, and control/alarm system maintenance
<b>Whiteside County: US Highway 30 and Route 2 Infrastructure Upgrades</b>	\$1,600,000	n/a	Provide adequate infrastructure along Route 30 near the Wal-Mart Distribution Center	Anytime	n/a	Implementation of infrastructure needs along Route 30 and Route 2 to provide service to future business
<b>Whiteside County: Black Road</b>	\$950,000	MFT Funds	Reconstruct Black Road over Drainage Ditch	n/a	n/a	Need reconstructed to carry 80,000 pound loads; truck route for Hyponex Corp & Markman Peat Corp
<b>Whiteside County: Black Road</b>	\$950,000	MFT Funds	Reconstruct Black Road over Rock Creek	n/a	n/a	Need reconstructed to carry 80,000 pound loads; truck route for Hyponex Corp & Markman Peat Corp
<b>Albany: n/a</b>						
<b>Coleta: n/a</b>						
<b>Deer Grove: n/a</b>						
<b>Erie: n/a</b>						

**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Erie: n/a</b>						
<b>Fulton: 112 Acre Business Park Infrastructure</b>	\$3,250,000	City, IDOT, TIF, E- Zone, DCEO	Expansion of Business Park	2015	200+	Extend streets, water, sewer, and storm lines
<b>Fulton: Downtown Streetscape</b>	\$750,000	City, CIP Funds, MFT	Improve traffic flow, parking, and lighting	2015	25+	Replace water main, overlay streets, improve pedestrian walkways, improve parking
<b>Fulton: Heritage Canyon</b>	\$400,000	City, Donations, DCEO, DNR	Create educational center and improve trails	2015	0	Demolition of existing house and develop a one story educational center for trails and nature study
<b>Fulton: Robert Fulton Community Center</b>	\$400,000	City, DCEO	Offer community services and outreach	2015	3	Repair roof and address existing Facade on fire station that is being converted into a community center
<b>Fulton: Marina</b>	\$400,000	City, DNR	Expansion of local marina	2015	2	Dredging to allow boat access to slips and public ramp
<b>Fulton: Drives Park</b>	\$125,000	City, DNR, Donations	To replace an existing playing field	2015	0	Create additional playing field for younger children
<b>Lyndon: n/a</b>						

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

**List of Projects**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Morrison: New Wastewater Treatment Plant</b>	\$23 million	n/a	Met IEPA requirements	2015-2016	1 retained, 1 new, 20 construction	Acquire land, design, and construct plant
<b>Morrison: New Computers, Server, Software, and Support</b>	\$3,400/month for 42 months	n/a	Upgrade antiquated system and downtime	2015	n/a	n/a
<b>Morrison: Sewer Line Re-Lining</b>	\$2 million	n/a	Reduce stormwater infiltration	2015	n/a	Line sewers to reduce infiltration and lower treatment plant costs
<b>Morrison: ADA Accessible Sidewalks</b>	\$200,000	n/a	ADA compliance	Ongoing	n/a	n/a
<b>Morrison: Demolition of Condemned House</b>	\$50,000	n/a	Address uninhabitable structure	2015	n/a	n/a
<b>Morrison: Sawyer Road Overpass</b>	n/a	n/a	Economic development, public safety	n/a	n/a	Construct overpass over existing railway for truck traffic, police, and fire
<b>Morrison: French Creek Road</b>	n/a	n/a	Economic development, public safety	n/a	n/a	Improve industrial park viability, enhance truck travel through Morrison, and provide improved movement for police and fire
<b>Morrison: Railroad Crossing</b>	n/a	n/a	Economic development, public safety	n/a	n/a	Improve industrial park viability, enhance truck travel through Morrison, and provide improved movement for police and fire
<b>Prophetstown: Streetscaping</b>	\$250,000	Grant, MFT	Downtown Improvements	2015	n/a	Improve the appearance of Downtown Business District to enhance the area
<b>Prophetstown: Main Street Rehabilitation</b>	n/a	n/a	Downtown Improvements	2015	n/a	Reconstruct residential and commercial structures in downtown district following man-made disaster; restore damaged Facades; enhance sidewalks, curb, and gutter for commerce



**List of Projects**

**FY 2014-2019 CEDS Project List**

**Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Rock Falls: Water/Sewer Extension Route 30</b>	\$800,000	n/a	Routed 30 West Industrial Park Infrastructure	2015	Construction	n/a
<b>Rock Falls: RB&amp;W District Public Space</b>	\$2 million	n/a	Complete Public Space for Use	2015	Construction	Entertainment venue, public restrooms, bike path, splash pad
<b>Rock Falls: 5th Avenue Rebuild / Overlay</b>	n/a	n/a	Improve Access from Route 30 to Downtown Area	2017	Construction	n/a
<b>Rock Falls: Buell Road</b>	\$550,000	n/a	Improve Access to South Subdivisions from Route 30	2015	Construction	Grind and overlay
<b>Rock Falls: 7th Avenue Rebuild</b>	\$800,000	n/a	Rebuild Blocks with Curbs	2016	Construction	n/a
<b>Rock Falls: Replace Sewer Line at Dogpound Lift Station</b>	\$500,000	n/a	Improve Infrastructure	2018	Construction	Replace sewer line from Dogpound Lift to Avenue A
<b>Sterling: Public Works and facilities for Industrial Parks</b>	n/a	n/a	n/a	n/a	n/a	n/a
<b>Sterling: Riverfront Project Development for Multi-Use Facilities and Infrastructure</b>	n/a	n/a	n/a	n/a	n/a	n/a
<b>Sterling: Broadband Access in Industrial Parks</b>	n/a	n/a	n/a	n/a	n/a	n/a
<b>Sterling: Route 30 Industrial Park Development</b>	n/a	n/a	Encourage additional development along an important transportation corridor	Anytime	n/a	Add/improve capacity, quality, and level of service for water/sewer, communications, transportation, and energy infrastructure

**List of Projects****FY 2014-2019 CEDS Project List****Updated 4/29/2016**

<b>Project Name (&amp; Champion)</b>	<b>Estimated Cost</b>	<b>50% Local Match Source</b>	<b>Purpose</b>	<b>Possible Start Date (Year)</b>	<b>Potential Job Creation/Retention</b>	<b>Project Summary</b>
<b>Tampico: Manhole Rehabilitation</b>	\$133,000	n/a	n/a	n/a	n/a	n/a
<b>Tampico: Kimball Street Lift Station</b>	\$49,000	n/a	n/a	n/a	n/a	n/a
<b>Tampico: Reline Sewer Lines/Identify Potential Problems</b>	\$44,000	n/a	n/a	n/a	n/a	n/a
<b>Tampico: Line Sewer at South Main Place</b>	\$55,000	n/a	n/a	2015	n/a	n/a
<b>Tampico: Engineering Costs for Infrastructure</b>	\$45,000	n/a	n/a	n/a	n/a	n/a
<b>Tampico: Natural Gas Generator at Main Kimball Street Lift Station</b>	n/a	n/a	n/a	n/a	n/a	n/a

# BLACKHAWK HILLS Regional Council



Jo Daviess • Stephenson • Carroll • Ogle • Whiteside • Lee

## RESOLUTION OF SUPPORT

Whereas, the Blackhawk Hills Regional Council (formally known as Blackhawk Hills Resource Conservation and Development Council) serves the six Northwest Counties of Illinois as an official U.S. Department of Commerce Economic Development District;

Whereas the regional Comprehensive Economic Development Strategy (CEDS) report assesses existing conditions, formulates a development strategy and recommends the implementation of said strategy;

Whereas the 2016 CEDS Annual Report Update includes a variety of projects and activities identified as priorities for our region;

Whereas the 2016 CEDS Annual Report Update will be posted for review and comment on the Blackhawk Hills Regional Council's website;

NOW THEREFORE BE IT RESOLVED on this 29<sup>th</sup> day of April, 2016, that the Blackhawk Hills Regional Council hereby adopts this resolution in support of the development strategies and projects outlined in the 2016 CEDS Annual Report Update and strongly recommends the implementation of said projects.

Passed this 29<sup>th</sup> day of April, 2016.

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Ron Colson, President  
Blackhawk Hills Regional Council

Attest:

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Glen Kuhlemier, Secretary/Treasurer  
Blackhawk Hills Regional Council