



Blackhawk Hills Regional Council
2017 Annual Meeting & Spring Symposium

Regional Positioning and Branding: Issues and Opportunities

Presented by Business Districts, Inc. in Association with Cindy Bohde Enterprises, Inc. and wohltgroup

May 24, 2017

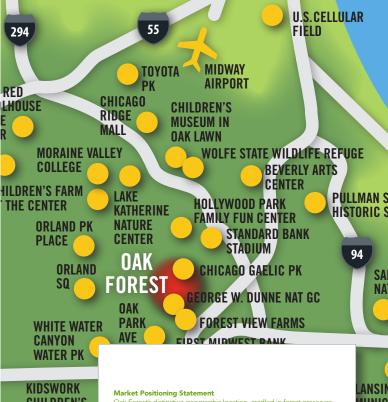
Background

Branding vs. Regional Positioning









KIDSWORK CHILDREN'S MUSEUM

FRANKFORT HISTORIC DISTRICT

ESENTS A E TIME Oak Forest's distinctive geographic location, cradled in forest preserves just 20 miles from the heart of the Loop, provides residents with a range of conveniences that enhance their overall quality of life.

With easy access via both Metra trains and I-57, commuters save hours each week that can be spent with family and friends. While a variety of attractive shopping and dining options are just minutes away, Oak Forest does not have the daily traffic congestion of many suburban communities. Residents also have easy access to numerous family friendly recreational amenities that surround the community, including miles of off road bicycle trails, the celebrated George W. Dunne National Golf Course and Gaelic Park. The City's many well regarded schools and parks are easy for nearby neighbors to reach, as are the local festivals and events that foster a strong sense of community and distinctive pride of place.

L PAR

REEK

Whether it's access to regional amenities, downtown Chicago or simply friends next door, Oak Forest residents and families can justifiably boast thAT the things they love best are "close to home."

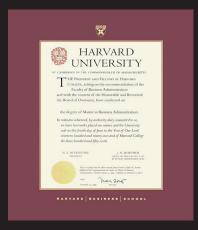
Positioning Summary

Oak Forest is a community renowned for the daily conveniences that its residents enjoy, and the time it gives them to do things they love best.

Bridget Lane / BDI

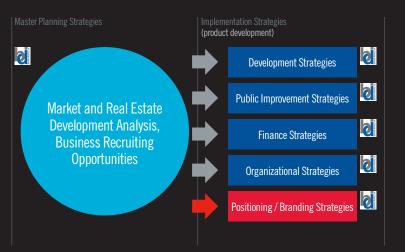














Cindy Bohde / Cindy Bohde Enterprises





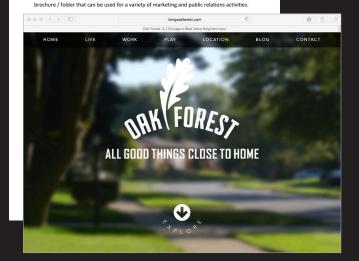












will leverage and expand upon the website's theme and content

There are two primary advertising vehicles: Digital advertising / social media and transit

advertising. The recommended program calls for six months of high activity when the message is the most relevant to targeted audiences. The plan also calls for the development of a printed

Carl Wohlt / wohltgroup

























Brand Positioning Statement

In many respects, the qualities that most clearly differentiate Oak Brook from other wealthy communities are the same as those the community's founders and early residents helped to create and promote - proximity and pastoral ambiance

Proximity refers to the convenience of living in a geographic location with easy access to all things urbane — corporate employers, top line schools, world class shopping and dining, superior recreational facilities, three Interstate highways, Chicagoland's two major airports, and the countless cultural amenities of downtown Chicago and the greater metropolitan area.

Pastoral ambiance refers to the opportunities to own a luxury home in a low density, rural setting fifteen miles from the heart of a global city.

Collectively, these enduring qualities make Oak Brook the premier residential choice for those who value a sophisticated lifestyle in an exclusive, natural setting.

Oak Brook is Chicagoland's premier residential choice for those who value a cosmopolitan lifestyle in an exclusive, natural setting.





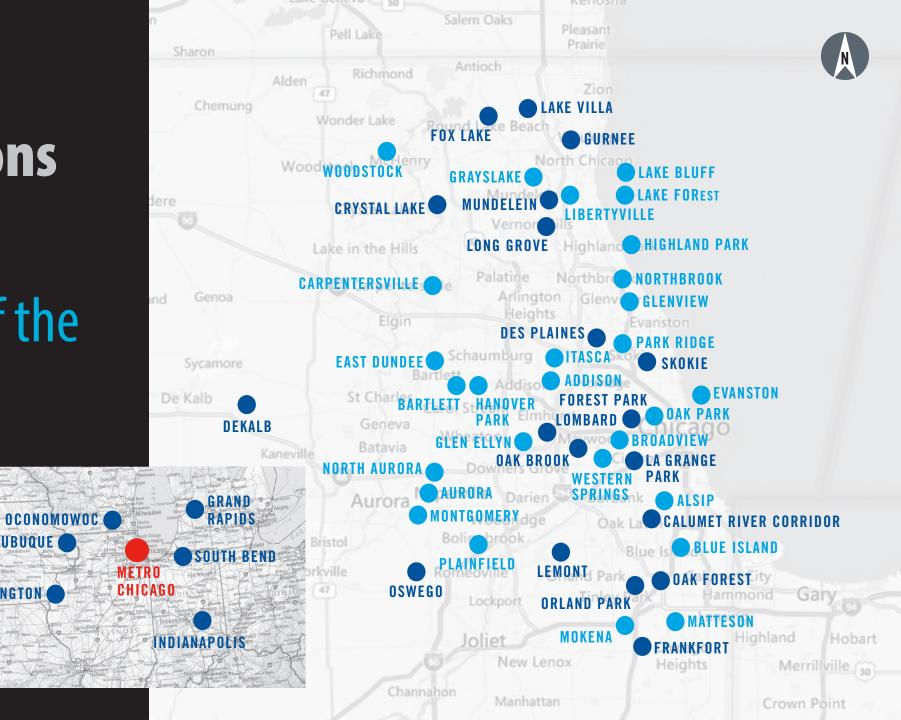


Qualifications

Expansive Knowledge of the Marketplace

DUBUQUE

BURLINGTON



promise for Downtown Lombard:

Recommendations



The report builds on the analysis and preliminary recommendations

included in the Existing Conditions and Assessment Summary and the Preliminary Development Concept Plans intended to serve as a user friendly guide fo identity on Downtown signage and other ma

Downtown Lombard's primary identifier, a "s logotype – is a stylized version of the Downt a symbol, is the single most important elem system. The symbol is a four petal lilac flore

of the signature cultivars found in Lilacia Park, syringa vurgar "President Lincoln," cultivated by John Dunbar in 1916.



location and site selection options, the Village can

and housing options make the Village a desirable home for those who value a community that has

Brand Promise

Mundelein will be Central Lake County's premier

At its most basic, a "brand" is just a promise, the gut feeling one has about the quality of an entity when they see a representation of that entity such as a logo or a package on a shelf. Branding, by extension, is simply the act of managing the promise.

Defining a brand promise for Lake Villa Triangle is ideally the starting point of a management practice that evolves as marketplace dynamics, stakeholder apirations and the availability of resources change over time. In short, the Lake Villa Triangle brand should not be viewed as static or etched in stone. One of the basic rules of brand management is to never promise something that cannot be delivered. As the variables that define the Lake Villa Triangle product and brand change, so must the brand promise change in order to remain valid. For example, if over a period of years Lake Villa Triangle develops a critical mass of destination quality restaurants, the core brand promise and position should be re-evaluated to determine if and how this new business cluster can be incorporated, <u>into the core brand</u> promise and leveraged to attract additional investment.

Like all good brands, the core promise for Lake Villa Triangle should be simple, of and easy to communicate. Another important element of effective branding is "di degree to which a brand's key attributes are seen to be unique and distinctly diff of competitors. Finally, the Lake Villa Triangle "brand experience" must be found the various audiences with whom the brand connects. Internal audiences - Lak takeholders — are especially important because they are likely the ones who will mostly frequently on a daily basis.

The brand promise for Lake Villa Triangle builds on the "Active Lifestyle" theme a four elements that define the core promise — its targeted market position, its targeted market position, its targeted market position in the target promise — its target promise

By 2023, Lake Villa Triangle will be one of the mo mixed use, transit oriented neighborhoods within Region for Metra commuters, businesses, visitor residents who enjoy an active lifestyle.



Market Positioning Statement

Oak Forest's distinctive geographic location, cradled in forest preserves just 20 miles from the heart of the Loop, provides residents with a range of conveniences that enhance their overall quality of life.

With easy access via both Metra trains and I-57, commuters save hours each week that can be spent with family and friends. While a variety of attractive shopping and dining options are just minutes away. Oak Forest does not have the daily traffic congestion of many suburban communities. Residents also have easy access to numerous family friendly recreational amenities that surround the community, including miles of off road bicycle trails, the celebrated George W. Dunne National Golf Course and Gaelic Park. The City's many well regarded schools and parks are easy for nearby neighbors to reach, as are the local festivals and events that foster a strong sense of community and distinctive pride of place.

Whether it's access to regional amenities, downtown Chicago or simply friends next door, Oak Forest residents and families can justifiably boast thAT the things they love best are "close to home."

LEMONT

Mundelein

Introduce the Grand Avenue Sub-brand

It is recommended that Grand Avenue, along with other sub-districts and / or sub-brands that may emerge, continue to function as Downtown's featured brands (endersed by the mastechrand) until the broader Downtown area is preceived to be capable of delivering on its targeted brand promise and experience. At the noinful the mastechrand can elevated and convented as Chevertown's featured brand.

GRAND AVENUE

NEW SUB-BRAND

NEW SUB-BRAND * DOWNTOWN FOX LAKE



LAKE VILLA

http://en.wikipedia.org/wiki/Googie_architecture

As a stylistic reference for municipal signage and wayfinding, Gaugie offers a unique overall look that will help to differentiate the Downtown Highwood product and brand from marketplace competitors that have employed more traditional

In many respects, the qualities that most clearly differentiate Oak Brook from other wealthy communities are the same as those the community's founders and early residents helped to create and promote - proximity and pastoral ambiance.

Proximity refers to the convenience of living in a geographic location with easy access to all things urbane - corporate employers, top line schools, world class shopping and dining, superior recreational facilities, three Interstate highways, Chicagoland's two major airports, and the countless cultural amenities of downtown Chicago and the greater metropolitan area.

Pastoral ambiance refers to the opportunities to own a luxury home in a low density, rural setting fifteen miles from the heart of a global city.

Collectively, these enduring qualities make Oak Brook the premier residential choice for those who value a sophisticated lifestyle in an exclusive natural setting

Oak Brook is Chicagoland's premier residential choice for those who value a cosmopolitan lifestyle in an exclusive, natural setting

BIG DOGS LOVE OAK BROOK.

www.LivingOakBrook.com

NATURALLY.

aily conveniences that its do things they love best.

nding Strategies ind Authentic Story

ink of OP as shopping (and traffic)

essive than traditional ("progress on the prairie")

important for residents ("city within a city")

"Nature" are important themes

ithland's crown jewel" resonates ("gem of the prairie")

School architectural styling of civic buildings is attractive

s color is probably Green



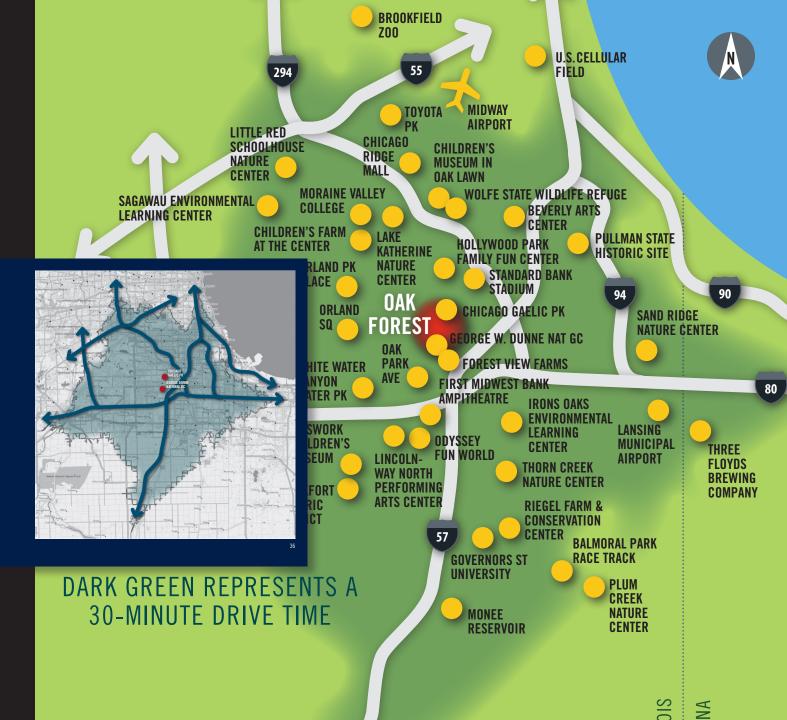






Regional Positioning Expands Opportunities

The Oak Forest Experience



You Need an Outsider to Do Your Positioning

- Hard to conduct focus groups
- External perspective
- Hard to generate enthusiasm

Steering Committee



Open House

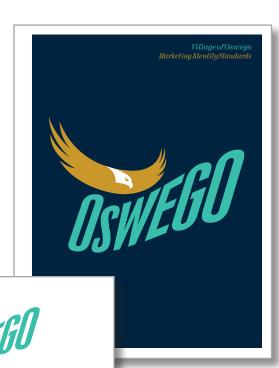






Oswego is a forward thinking, business friendly regional entertainment destination where residents and visitors gather in an engaging natural environment.





INSTITUTIONAL MASTERBRAND SIGNATURE

The institutional masterbrand signature is used for communications that are informational in nature.



PROMOTIONAL MASTERBRAND SIGNATURE

The promotional masterbrand signature with emphasis on the letters "GO" is used for communications intended to motivate visits to or investment in Oswego.

llage of Oswego Marketing Identity Standards 1

Village of Mundelein Community Branding

Research, Planning and **Opportunities Summary** Memorandum

Desired Community Profile

In another exercise facilitated by the BDI Team, Project Steering Committee members and participants in a community open house and the Project Steering Committee members were ask to evaluate words derived from the community survey and personal interviews that define a desired future Village profile. The values attributed to the words are expressed in the Wordle "word cloud" graphics below. What emerges are alignments between the two groups around certain words such as "vibrant," "progressive," "attractive." "welcoming / embracing" and "community oriented." which have been identified with red outlines in the Wordle graphics.

Note: An identical list of words was used for both excercises. However, words that did not receive votes during the evaluations were not included in the Wordles shown below, which why there are subtle differences between the two.

Project Steering Committee



Q4. Evaluate your experience at these Mundelein events:



Communi

			At least				
		Above	above		Below		Never
	Excellent	Average	Average	Average	Average	Awful	Attended
Park on Park	29.0%	44.6%	73.7%	23.3%	2.3%	0.7%	42.1%
Concerts in the Park	17.3%	38.4%	55.8%	38.8%	5.2%	0.2%	51.1%
Santa's Cottage	17.7%	35.5%	53.2%	38.9%	6.6%	1.3%	55.8%
4th of July Parade	18.4%	33.8%	52.3%	40.2%	6.3%	1.2%	28.6%
Community Days	16.5%	33.7%	50.3%	40.7%	7.9%	1.1%	22.1%
National Night Out	12.8%	29.0%	41.8%	49.6%	6.6%	2.1%	67.3%
Homecoming Parade	8.0%	25.4%	33.5%	56.4%	8.0%	2.2%	50.1%
Farmers' Market	10.6%	19.1%	29.7%	46.9%	21.8%	1.6%	26.0%



	 	 Ab.	

					New		
At Least Above Average	Total	Positive	Negative	Nonresidents	Residents	Latino	Young
Park on Park	71.3%	71.2%	69.6%		66.1%		57.7%
Concerts in the Park	56.2%	66.3%		55.8%		57.8%	53.3%
Santa's Cottage	53.4%	60.7%		50.0%	70.6%	53.9%	59.2%
4th of July Parade	53.3%	66.0%		50.6%	56.3%	55.4%	55.1%
Community Days	52.0%	65.6%		48.8%	56.4%	64.4%	57.1%
National Night Out	45.8%	58.4%		56.3%	51.5%	57.0%	46.8%
Homecoming	35.6%	46.8%	30.7%	38.3%	39.6%	41.7%	40.8%
Parade							
Farmers' Market	31.6%	48.3%	25.6%	30.1%	34.8%	41.7%	34.5%

			At least				
		Above	above		Below		Never
	Excellent	Average	Average	Average	Average	Awful	Attended
Community Days	16.5%	33.7%	50.3%	40.7%	7.9%	1.1%	22.1%
Farmers' Market	10.6%	19.1%	29.7%	46.9%	21.8%	1.6%	26.0%
4th of July Parade	18.4%	33.8%	52.3%	40.2%	6.3%	1.2%	28.6%
Park on Park	29.0%	44.6%	73.7%	23.3%	2.3%	0.7%	42.1%
Homecoming Parade	8.0%	25.4%	33.5%	56.4%	8.0%	2.2%	50.1%
Concerts in the Park	17.3%	38.4%	55.8%	38.8%	5.2%	0.2%	51.1%
Santa's Cottage	17.7%	35.5%	53.2%	38.9%	6.6%	1.3%	55.8%
National Night Out	12.8%	29.0%	41.8%	49.6%	6.6%	2.1%	67.3%

Brand Position

Mundelein's breadth of choices for prospective businesses and residents makes the community a highly appealing option for both.

With its entrepreneurial legacy, centralized location and site selection options, the Village can accommodate the needs of both large corporations and mom and pop enterprises in a manner that is unmatched in the Central Lake County region.

Similarly, Mundelein's schools, excellent amenities and housing options make the Village a desirable home for those who value a community that has the appealing qualities of both town and country.

Brand Promise

Mundelein will be Central Lake County's premier location for entrepreneurs and known as a welcoming community.

Brand Promise

Mundelein will be Central Lake County's premier location for entrepreneurs and known as a welcoming community.

Star Center:

Green Star Point:

Blue Star Point:

Gold Star Point:

Mundelein of the and optimism about the prospects.



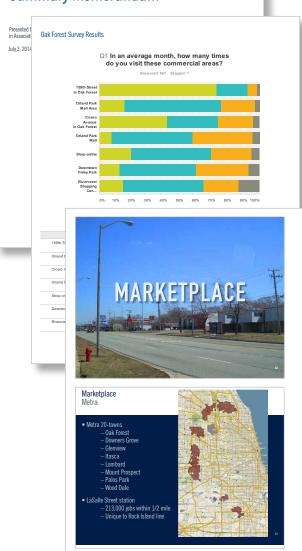






City of Oak Forest Marketing and Public Relation Initiative

Phase 1: Market Definition and Approach Summary Memorandum



Market Positioning Statement

Oak Forest's distinctive geographic location, cradled in forest preserves just 20 miles from the heart of the Loop, provides residents with a range of conveniences that enhance their overall quality of life.

With easy access via both Metra trains and I-57, commuters save hours each week that can be spent with family and friends. While a variety of attractive shopping and dining options are just minutes away, Oak Forest does not have the daily traffic congestion of many suburban communities. Residents also have easy access to numerous family friendly recreational amenities that surround the community, including miles of off road bicycle trails, the celebrated George W. Dunne National Golf Course and Gaelic Park. The City's many well regarded schools and parks are easy for nearby neighbors to reach, as are the local festivals and events that foster a strong sense of community and distinctive pride of place.

Whether it's access to regional amenities, downtown Chicago or simply friends next door, Oak Forest residents and families can justifiably boast thAT the things they love best are "close to home."

Positioning Summary

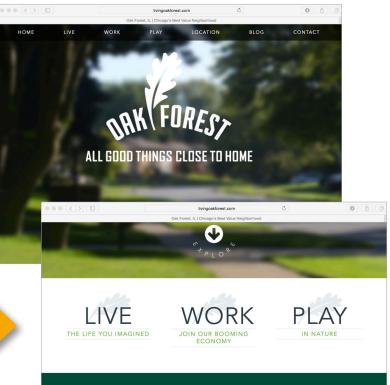
Positioning Summary

Oak Forest is a community renowned for the daily conveniences that its residents enjoy, and the time it gives them to do things they love best.

Oak Forest is a community renowned for the daily conveniences that its

residents enjoy, and the time it gives them to do things they love best.





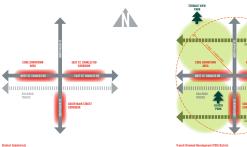








Existing Conditions Assessment Summary LOMBARD DOWNTOWN PLAN



from: Bridget Lane

date: July 21, 2010



At this concept level, any analysis of financial feasibility is a gross estimate often referred to as a "back-of-the-envelop" look at potential costs. For that reason, any concept that comes close to feasibility warrants additional study. When concepts require high levels of public investment to be feasible, it may be unrealistic to pursue those concepts unless there are significant intangible benefits or off site tangible benefits to the proposed development. Intangible benefits could include the provision for parks and open space for underserved markets. Offsite tangible benefits might include increased surrounding property value from the removal of a blighted

The analysis that follows solves for net rent as a measure of market rate development. Although vintage properties in Lombard are reported to have an average net rent of \$13.50, new space, preleased and designed for tenants, with a net rent in the \$22 range should find market acceptance. In calculating the feasibility of the development concepts, these assumptions were

Existing Values	
Net Rent/SF	\$13.50
Construction Costs/ SF	
Retail	\$169.18
Office	\$228.14
Residential	\$162.33
Restaurant	\$242.17
Parking	
Surface Parking space	\$6,000
Garage Parking space	\$23,000
Other	
Upper story utilization	85%
Soft Costs	15%
Cap Rate	8%

Where there is a need to acquire and demolish existing properties, the value of those prope was assumed to be the value of \$13.50 in rent per square foot at an 8% capitalization rate. All ground floor space is built to retail standards so that those uses could occupy the space as the success of Downtown Lombard brings additional demand for store and restaurant space. The attached table provides the calculated rents for both the "A" and "B" development concepts. The analysis that follows explains likely market issues for each site.

This report summarizes the final recommendations for Downtown visual identity and signage standards that align with and support the brand promise for Downtown Lombard:

By 2013, Downtown Lombard will be the Village's premier destination for family and friends.

The report builds on the analysis and preliminary recommendations included in the Existing Conditions and Assessment Summaryand LOMB<u>ard Downtown Plan</u>

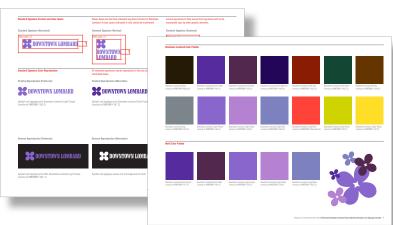
the Preliminary Development Concept Plans tended to serve as a user friendly guide for dentity on Downtown signage and other ma

Downtown Lombard's primary identifier, a "s logotype – is a stylized version of the Downt a symbol, is the single most important elem system. The symbol is a four petal lilac flore

of the signature cultivars found in Lilacia Park, syringa vuigaris "President Lincoln," cultivated by John Dunbar in 1916.

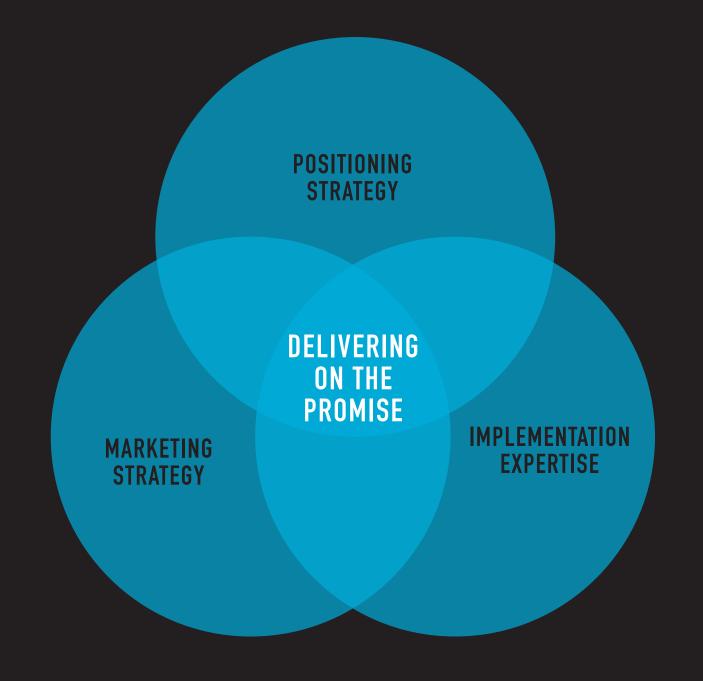
By 2013, Downtown Lombard will be the Village's premier destination for family and friends.







Essential Ingredients



Approach Beyond the Logo



"Destination Marketing" vs. Regional Positioning: Pioneering a New Approach





City of Oak Forest Marketing and Public Relation Initiative

Phase 1: Market Definition and Approach Summary Memorandum

Presented by Business Districts, Inc. in Association with Cindy Bohde Enterprises, Inc. and wohltgroup

July 3, 2014

Motivating Factors and Challenges

GROUND RULES

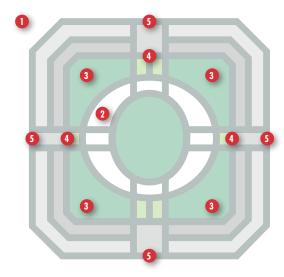
- IF YOU DO NOT ACTIVELY MANAGE YOUR IMAGE THE MARKETPLACE WILL POSITION YOU
- COMMUNITIES CAN'T BE ALL THINGS TO ALL PEOPLE (BUT THEY NEED TO SOMETHING TO SOMEBODY)
- AUTHENTICITY IS THE DRIVER OF SUCCESS
- IF YOU DON'T ASK NO ONE WILL BUY
- THERE WILL BE WINNERS AND LOSERS, BUT COMMUNITIES THAT LEVERAGE MARKETING OPPORTUNITIES WILL HAVE AN EDGE OVER THOSE THAT DO NOT

Telling an Authentic Story



Telling an Authentic Story





ABOUT THE ORLAND PARK SYMBOL

1) GEMSTONE DESIGN

The "gemstone" concept derives from observations by residents that Orland Park is Chicago Southland's "crown jewel" and "the jewel of the prairie."

2) "O" TYPOGRAM

The letter "O" typogram represents both the "O" in the Orland Park name and Village's "Heart of Orland," its historic core district now being redeveloped as a centerpiece for the community's image and identity.

3) GREEN QUADRANTS

The green quadrants represent Orland Park's much beloved neighborhoods, parks and green spaces.

4) HORIZONTAL AND VERTICAL BANDS

The horizontal and vertical bands symbolize the Village's two major roadway corridors

– La Grange Road and 159th Street – and their premier retail, dining and entertainment
destinations that differentiate Orland Park from peer communities.

5) HORIZONTAL AND VERTICAL BAND TERMINALS

The four terminal points of the horizontal and vertical bands represent the Orland Park's major gateways and the easy access the Village has to major regional roadways.

Star Center:

Mundelein's Central Lake County location, roadway connections and overall transportation accessibility.

Star Points:

Mundelein's five historic names and entrepreneurial legacy

Green Star Point:

The Village's high quality recreational amenities, and its proximity to Lake County forest preserves and open spaces.

Blue Star Point:

The Village's proximity to Lake Michigan and Lake County's numerous water resources.

Gold Star Point:

Mundelein's "gold star" quality of life and optimism about its future prospects.

Mundelein's "gold star" quality of life and optimism about its future prospects.

Everyone is Unique in Their Own Way



Brand Position

In many respects, t Brook from other w community's found promote — proximit

Proximity refers to with easy access to line schools, world facilities, three Intiand the countless greater metropolita

Pastoral ambiance a low density, rural

Collectively, these residential choice exclusive, natural

BIG DOGS LOVE OAK BROOK...
NATURALLY.



www.LivingOakBrook.com

Brand Promis

Oak Brook is Chicagoland's premier residential choice for those who value a cosmopolitan lifestyle in an exclusive, natural setting.





Brand Position

Mundelein's breadth of choices for prospective businesses and residents makes the community a highly appealing option for both.

With its entrepreneurial legacy, centralized location and site selection options, the Village can accommodate the needs of both large corporations and mom and pop enterprises in a manner that is unmatched in the Central Lake County region.

Similarly, Mundelein's schools, excellent amenities and housing options make the Village a desirable home for those who value a community that has the appealing qualities of both town and country.

Brand Promise

Mundelein will be Central Lake County's premier location for entrepreneurs and known as a welcoming community.

Defining
Market Assets
Beyond City
Limits



Approach Summary



Market Positioning Statement

Oak Forest's distinctive geographic location, cradled in forest preserves just 20 miles from the heart of the Loop, provides residents with a range of conveniences that enhance their overall quality of life.

With easy access via both Metra trains and I-57, commuters save hours each week that can be spent with family and friends. While a variety of attractive shopping and dining options are just minutes away, Oak Forest does not have the daily traffic congestion of many suburban communities. Residents also have easy access to numerous family friendly recreational amenities that surround the community, including miles of off road bicycle trails, the celebrated George W. Dunne National Golf Course and Gaelic Park. The City's many well regarded schools and parks are easy for nearby neighbors to reach, as are the local festivals and events that foster a strong sense of community and distinctive pride of place.

Whether it's access to regional amenities, downtown Chicago or simply friends next door, Oak Forest residents and families can justifiably boast thAT the things they love best are "close to home."

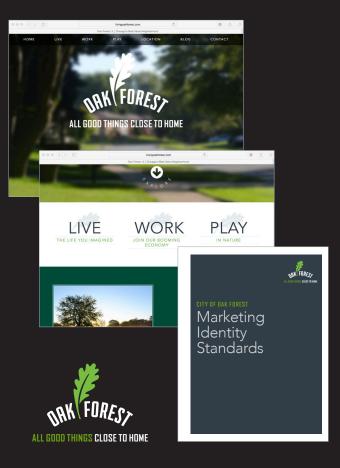
Oak Forest is a community renowned for the daily conveniences that its residents enjoy, and the time it gives them to do things they love best.

Marketing and Public Relations Implementation Plan Elements The Implementation Plan provides a roadmap of the tasks needed to launch the marketing and public relations program, with an initial focus on elevating the profile of Oak Forest's identity as a great place to live and increasing interest in the City's residential opportunities The plan centers on the development of the OakForestLiving.com website that targets young professionals, new families and prospective investors, and provides a user friendly introduction to the advantages of the Oak Forest experience. Additional media and promotional activities will leverage and expand upon the website's theme and content. There are two primary advertising vehicles: Digital advertising / social media and transit advertising. The recommended program calls for six months of high activity when the message is the most relevant to targeted audiences. The plan also calls for the development of a printed brochure / folder that can be used for a variety of marketing and public relations activities. The advertising will be supported by special events and public relations, which should be very effective tools. The special events would be designed to draw targeted groups to Oak Forest, and showcase the City's most attractive features such as its range of recreational opportunities. For public relations, initial rollout activities would be followed by a series of story pitches developed specifically for the regional press. Suggested media would be Crain's Chicago Business, newspaper real-estate sections and well-followed blogs. Grass-roots marketing - meeting with Loop businesses and higher-education facili-All Good Things are Close to Home in Oak Forest

NAK FORES

Market Plan Development

All Good Things are
Close to Home



Market Definition and Positioning

Community Marketing Plan Implementation

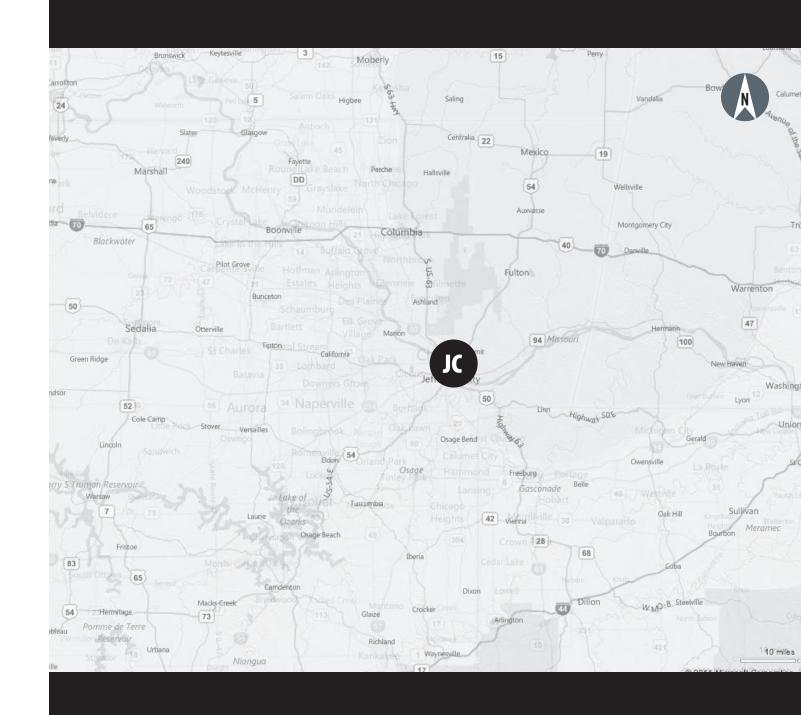
The Midwest is huge



GERMANY FRANCE SPAIN **ITALY AUSTRIA BELGIUM** LUXEMBOURG **SWITZERLAND** DENMARK **NETHERLANDS** CZECH REPUBLIC **SLOVAKIA**

807,000 SM

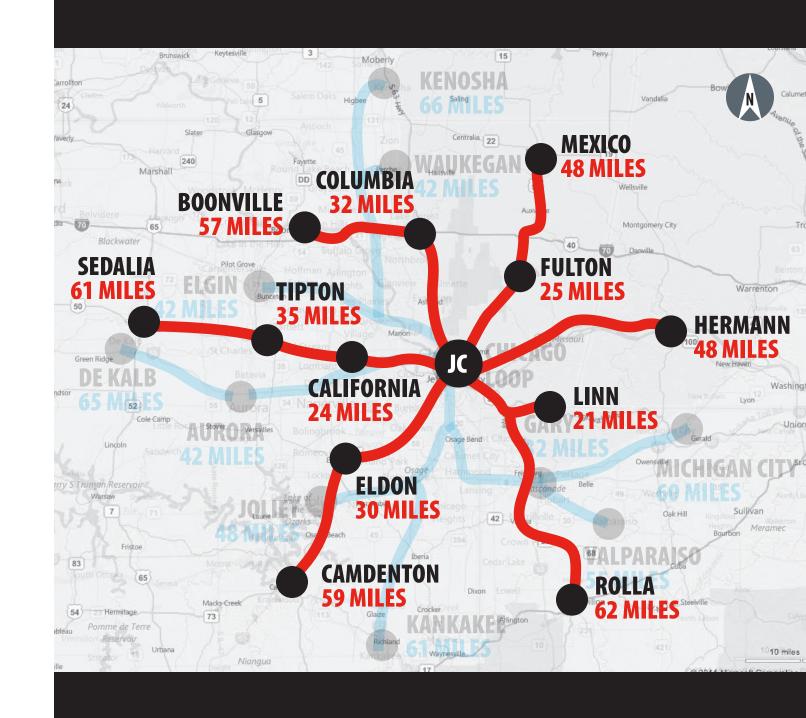
The Midwest is huge



The Midwest is huge

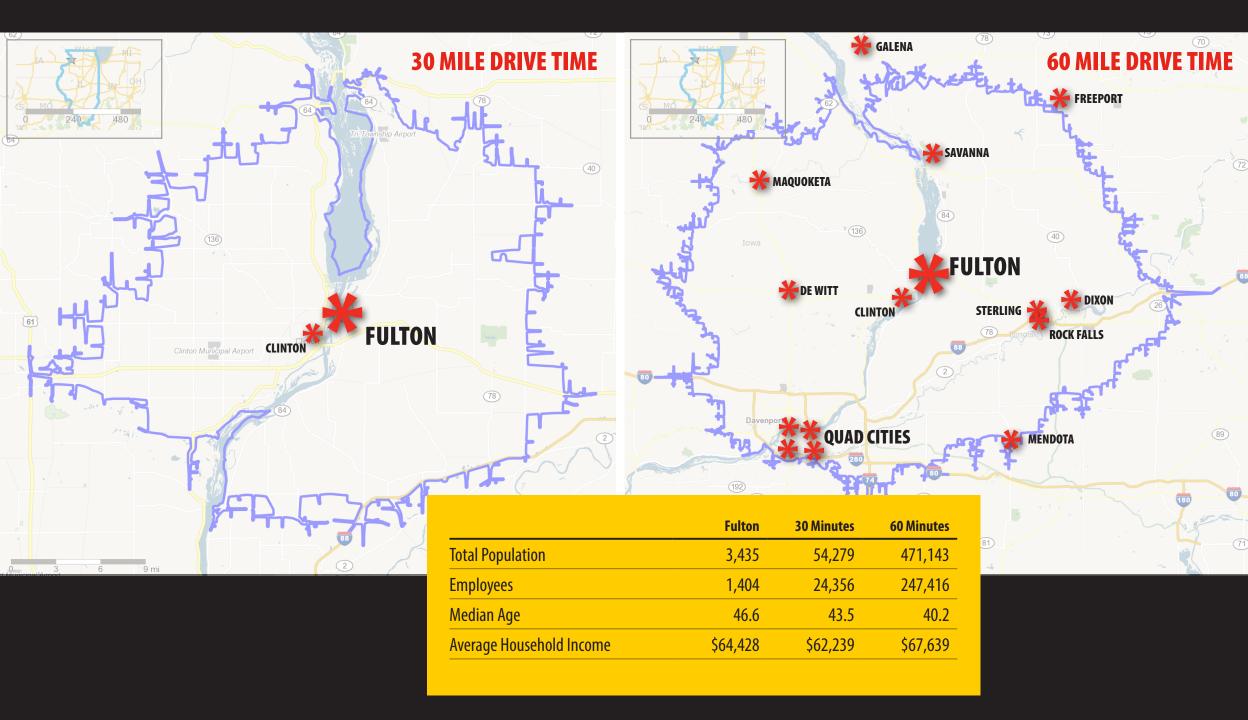


The Midwest is huge



The Midwest is underbranded





Discussion



